

添付資料（トレーニングセッションでの説明資料）

No.1 : WTE 技術の種類

**Hitz EX**  
Hitachi Zosen

### Introduction of various WtE technology

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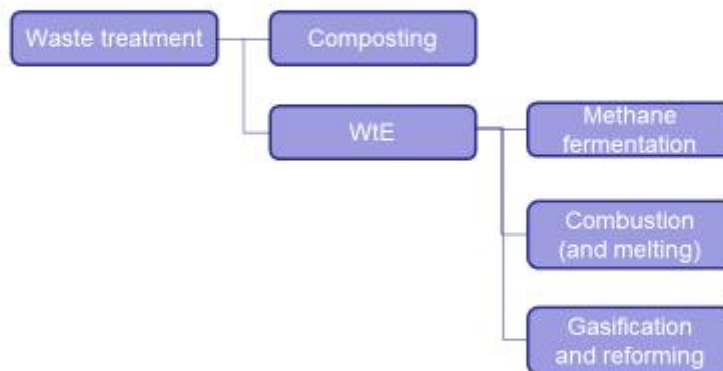
### Waste treatment management

**Current situation**

**Our proposal**

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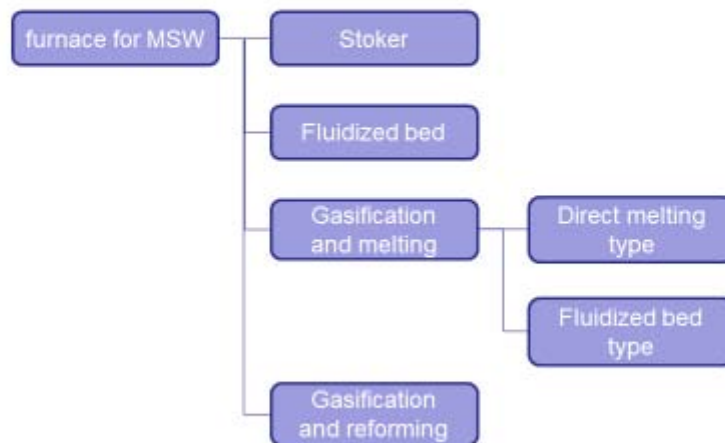
## The kind of waste treatment



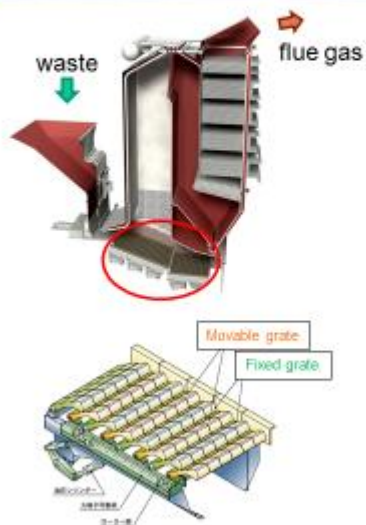
## Characteristic of waste treatment

	Composting	Methane fermentation	Combustion (& melting)
Characteristic	<ul style="list-style-type: none"> <li>❑ Organic matter is decomposed by microorganism.</li> <li>❑ It is possible to recycle as compost for agriculture.</li> <li>❑ But, it is up to waste quality.</li> </ul>	<ul style="list-style-type: none"> <li>❑ Organic matter is decomposed by bacteria and a biogas is generated.</li> <li>❑ It is possible to recycle as with composting process.</li> <li>❑ The energy as well as compost can be generated.</li> </ul>	<ul style="list-style-type: none"> <li>❑ Waste is treated by burning hygienically.</li> <li>❑ It is possible to utilize energy of waste effectively.</li> <li>❑ Landfill lifetime can be extended by burning waste. (reduction volume)</li> </ul>
Capacity of treatment	<ul style="list-style-type: none"> <li>❑ Need to much time to treatment waste.</li> <li>❑ Installation area is very wide.</li> </ul>	<ul style="list-style-type: none"> <li>❑ Capacity is low.</li> </ul>	<ul style="list-style-type: none"> <li>❑ Capacity is very high.</li> </ul>
Product	<ul style="list-style-type: none"> <li>❑ Compost</li> </ul>	<ul style="list-style-type: none"> <li>❑ Energy (low)</li> <li>❑ Compost</li> </ul>	<ul style="list-style-type: none"> <li>❑ Energy (high)</li> <li>❑ Construction material (recycle)</li> </ul>

## The kind of WtE System



## Stoker



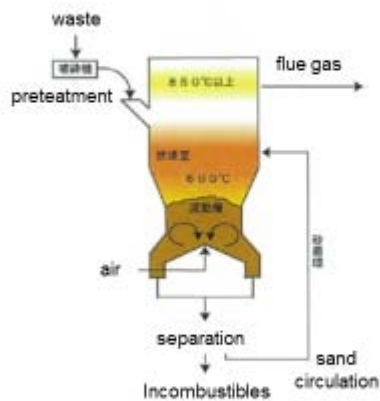
### Outline

- ❑ Waste is burned by autogeneous combustion while moving on the grate.
- ❑ Air is provided under the grate.
- ❑ Waste is burned slowly on the grate for 1 to 2 hours.

### Characteristic

- ❑ It is possible to treat a large amount of waste in short time.
- ❑ It is easy to meet fluctuation of waste quality flexibly.
- ❑ It is not necessary to pretreat waste.

## Fluidized bed



### Outline

- The sand in the furnace is stirred by air provided from the bottom.
- Waste is floated combustion by the movement as described above.
- Sand and incombustibles are discharged from the bottom of furnace and separated separately. Sand is returned in the furnace again.

### Characteristic

- It is possible to retrieve metal in the state of non-oxidation.
- Pretreatment is required to cut MSW under 10cm.
- It is difficult to meet fluctuation of waste quality.

## Gasification (Direct melting type)



### Outline

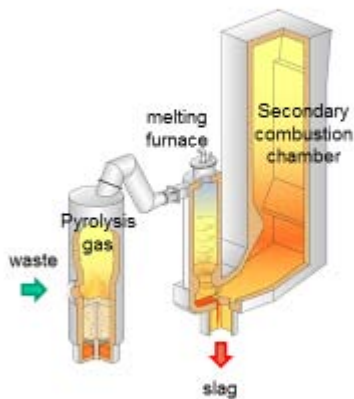
- Gasification part and melting of ash part will be an integral structure.
- Cokes and limestone are provided with waste from the upper part of furnace.
- Melted matters are discharged from bottom of furnace, after that they will be granular slag and metal by cooling.

### Characteristic

- It is possible to utilize ash as slag.
- There is a lot of CO<sub>2</sub> emission due to using coke and limestone.
- It is difficult to operate due to need blast furnace operation skill.



## Gasification (fluidized bed type)



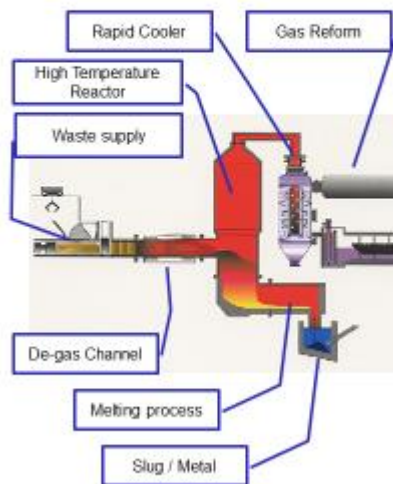
### Outline

- ❑ The sand in the furnace is stirred by air provided from the bottom.
- ❑ Waste is gasified by the movement as described above, and it is melted in melting furnace.

### Characteristic

- ❑ It is possible to retrieve metal in the state of non-oxidation.
- ❑ Pretreatment is required to cut MSW under 10cm.
- ❑ It is difficult to meet fluctuation of waste quality.

## Pyrolysis



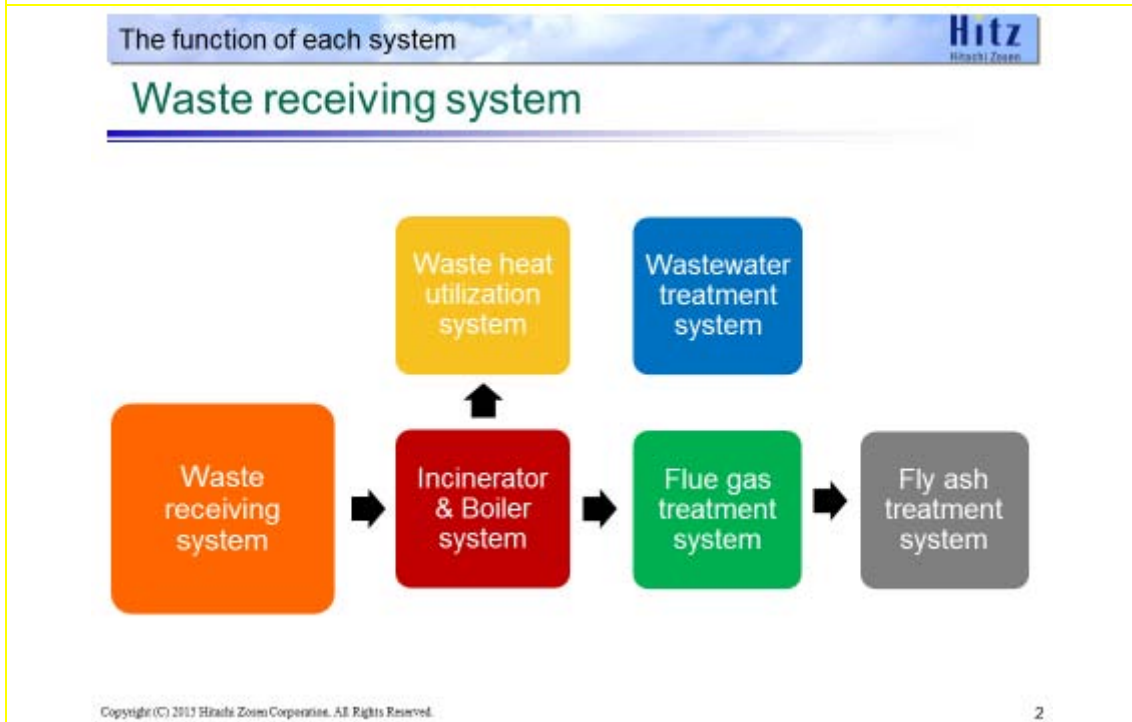
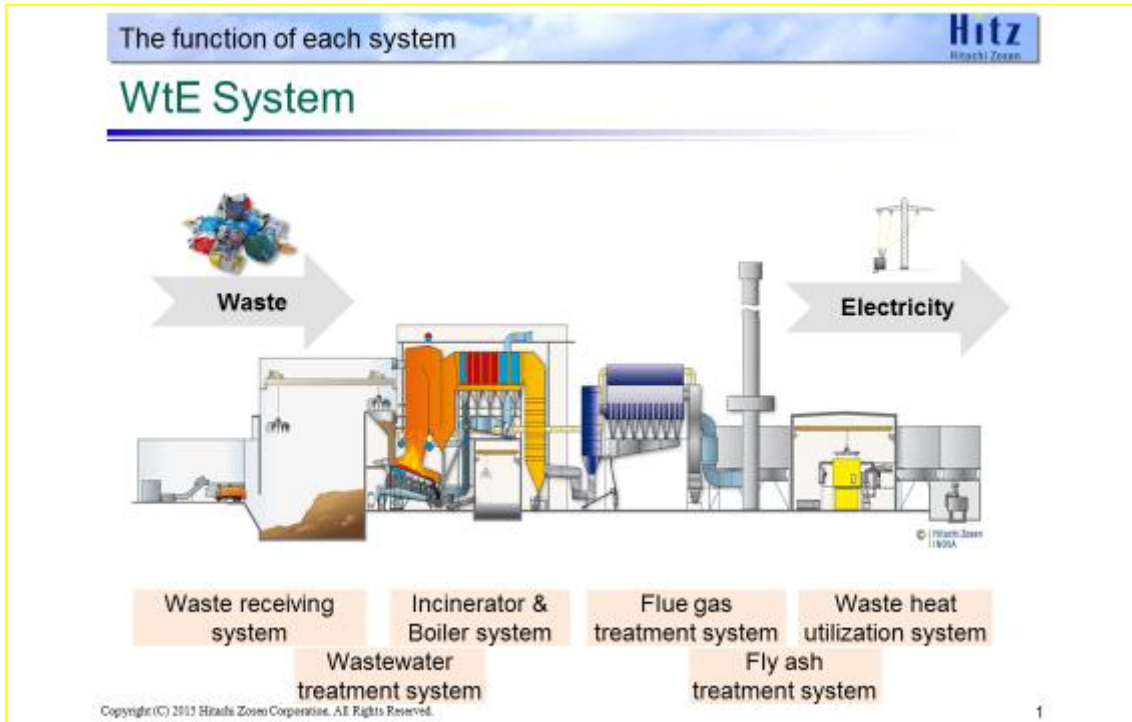
### Outline

- ❑ Waste is compacted and supplied.
- ❑ Waste is heated indirectly and dried, thermal decomposed at de-gassing channel.
- ❑ By oxygen, waste is melted to slug and metal.
- ❑ Exhausted gas is cooled and reformed / refined.

### Characteristic

- ❑ Slug / metal can be recycled.
- ❑ Gas is reformed.
- ❑ Lots of oxygen and water are necessary, therefore running cost is expensive.
- ❑ Very few actual construction.

No.2 : ストーカー方式 WTE 施設の説明



## Waste receiving system



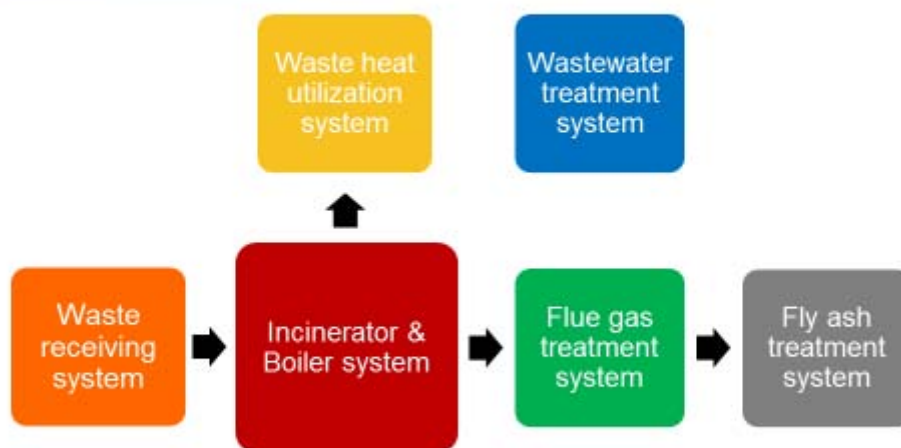
Weighing bridge

## Waste receiving system

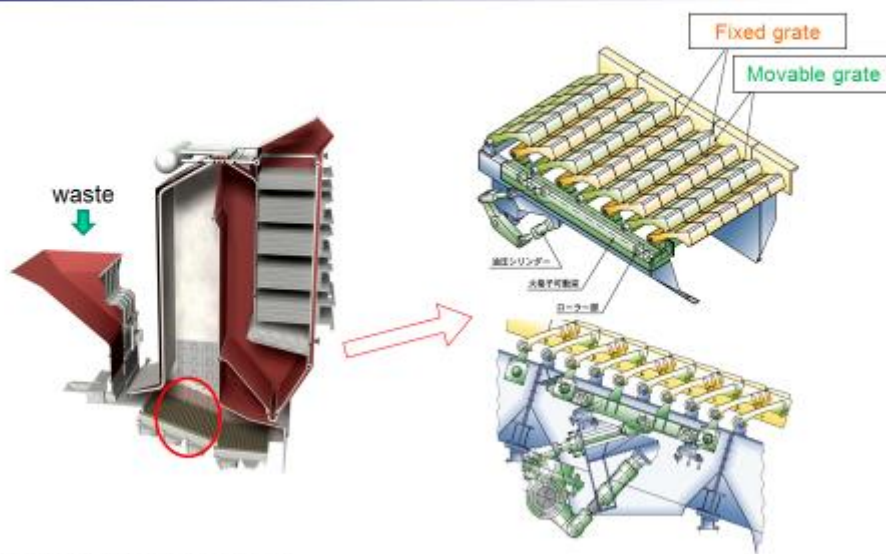


Waste pit & crane

## Incinerator & Boiler system



## Incineration & Boiler system

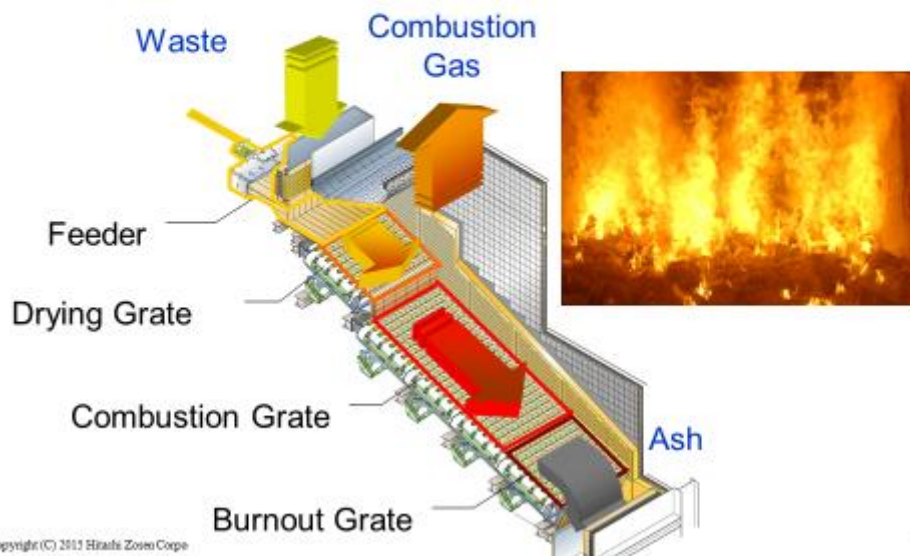




The function of each system



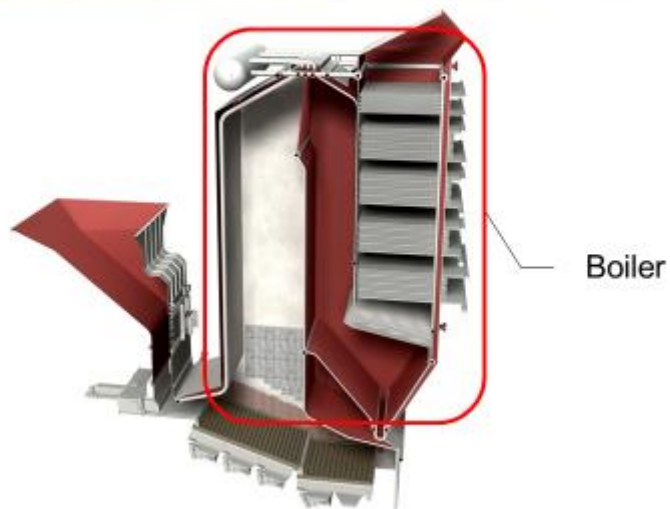
## Incinerator & Boiler system



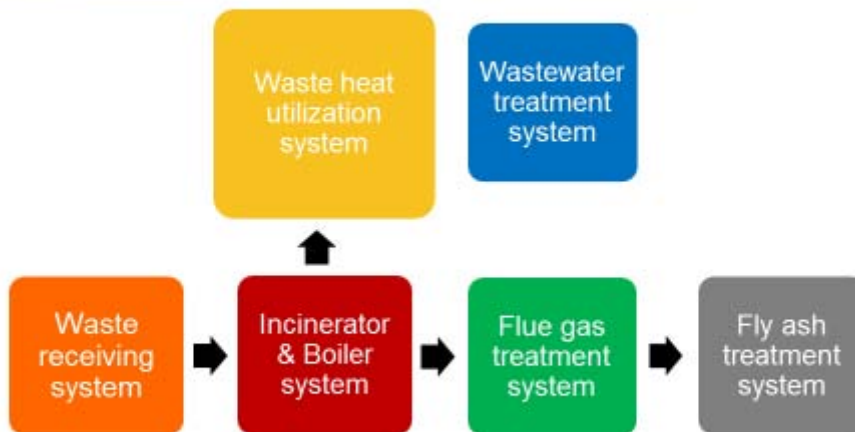
The function of each system



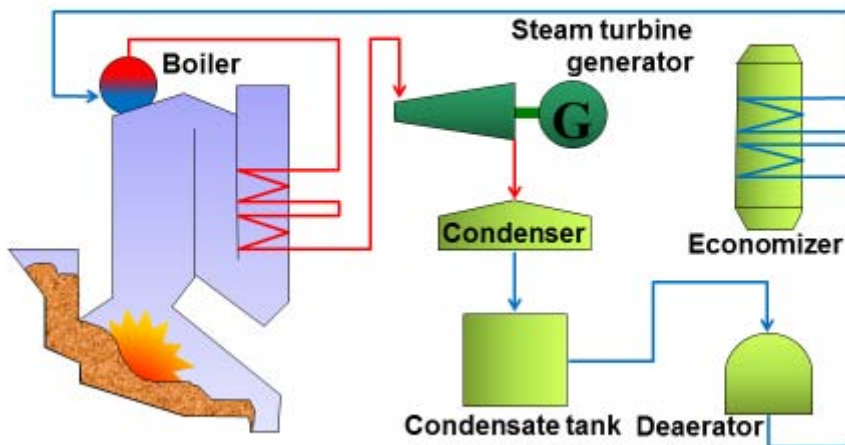
## Incineration & Boiler system



## Waste heat utilization system



## Waste heat utilization system

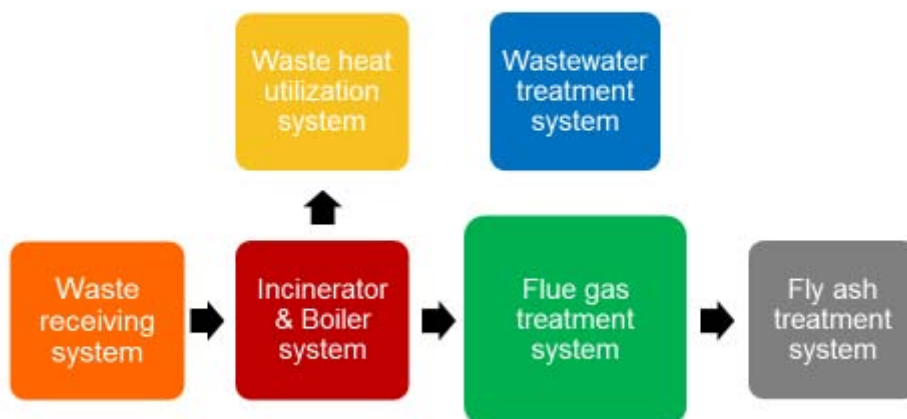


## Waste heat utilization system



Steam turbine generator

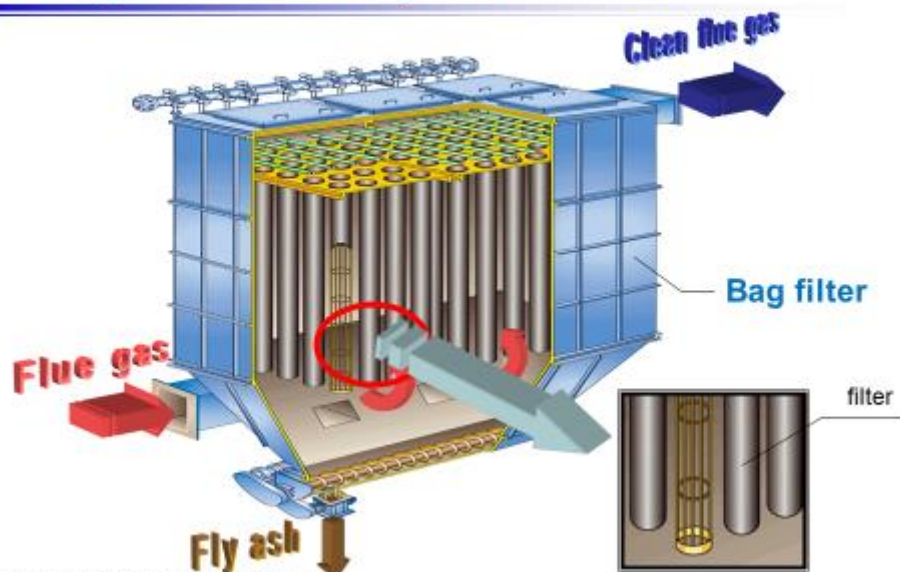
## Waste heat utilization system



## Flue gas treatment system

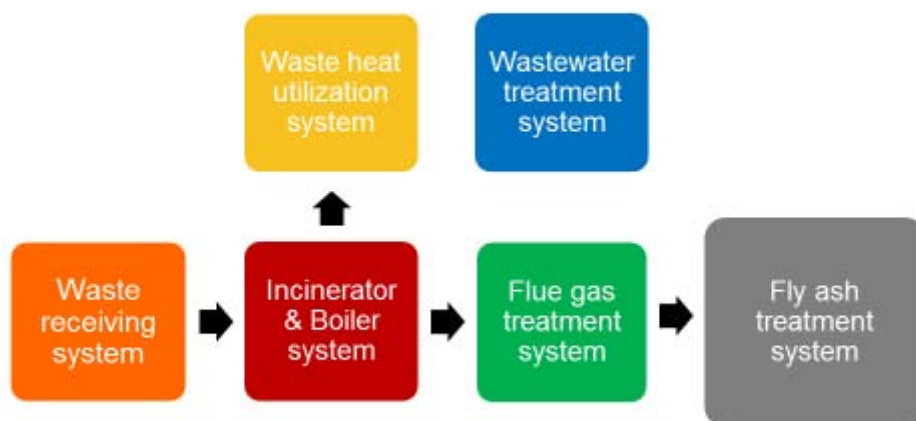
	Dust	NOx	HCl SOx	Dioxin	Remarks
Bag filter	●		●	●	Dry type Semi-dry type
Wet scrubber			●		Wet type
Non-catalytic de-NOx device		●			SNCR
Catalytic de-NOx device		●		●	SCR

## Flue gas treatment system





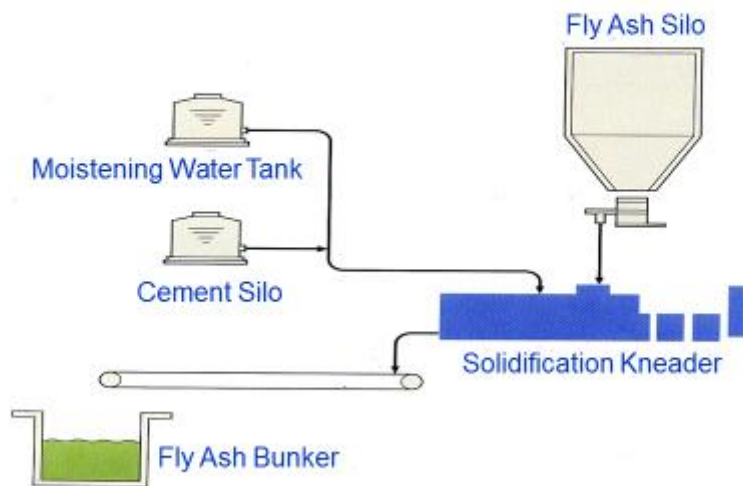
## Fly ash treatment system



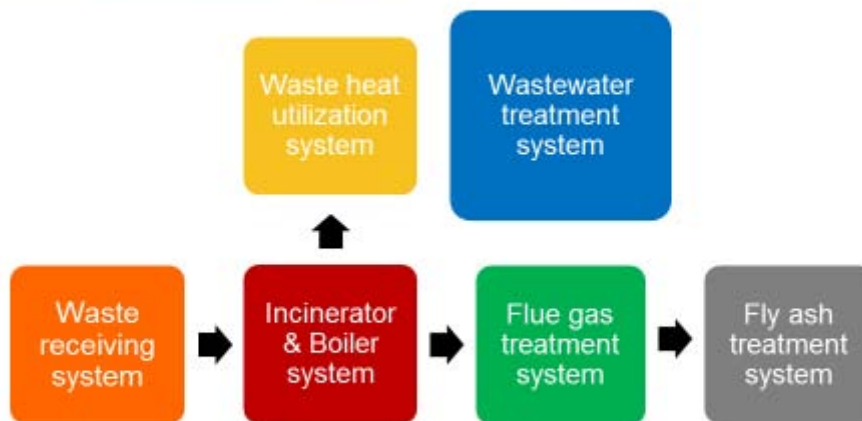
## Fly ash treatment system



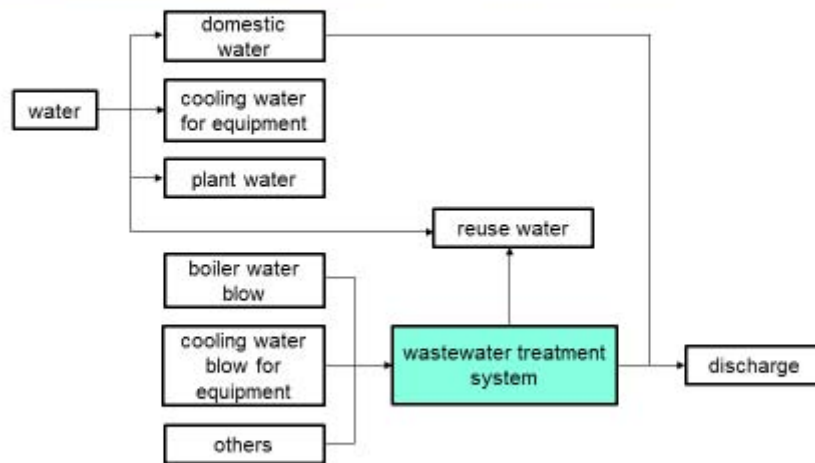
## Fly ash treatment system



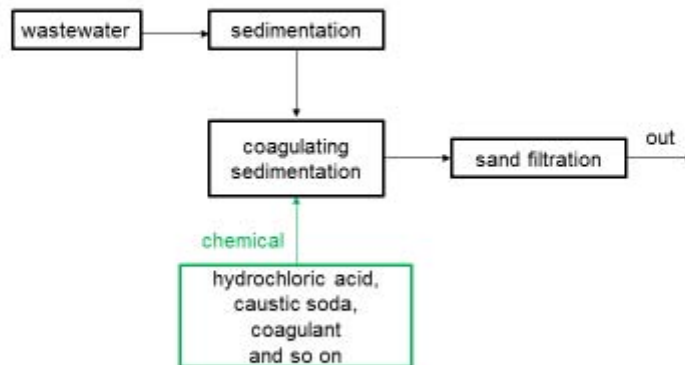
## Wastewater treatment system



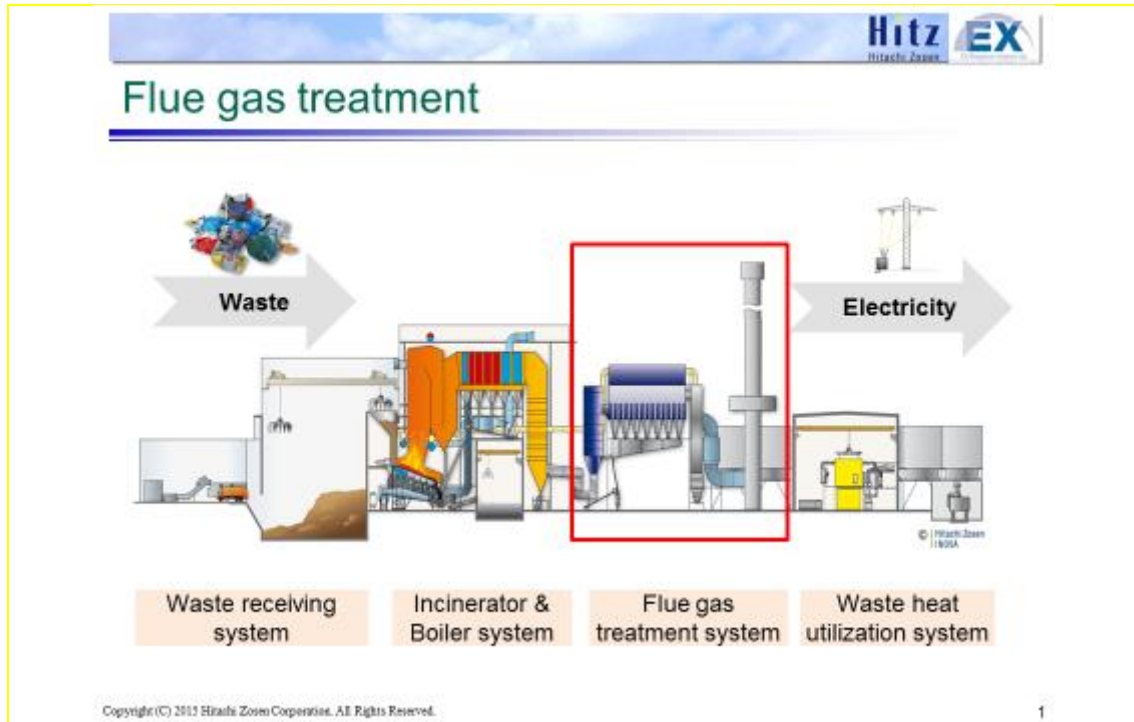
## Wastewater treatment system



## Wastewater treatment flow



No.3 : 排ガス処理とダイオキシン対策



The table details the effectiveness of different flue gas treatment equipment. Blue circles indicate the equipment's effectiveness against specific pollutants. Remarks include 'Dry type', 'Semi-dry type', 'Wet type', 'SNCR ※1', and 'SCR ※2'.

	Dust	NOx	HCl SOx	Dioxins	Remarks
Bag filter	●		●	●	Dry type Semi-dry type
Wet scrubber			●		Wet type
Non-catalytic de-NOx device		●			SNCR ※1
Catalytic de-NOx device		●		●	SCR ※2

※1 SNCR: Selective Non-Catalytic Reduction  
 ※2 SCR: Selective Catalytic Reduction

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## Method of flue gas treatment : Dust

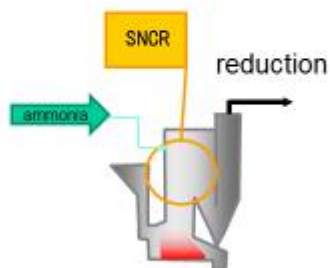
Dust



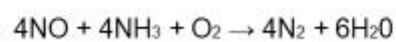
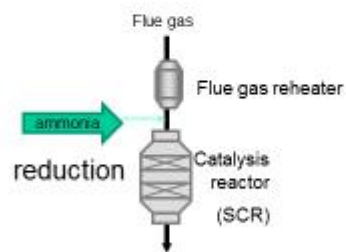
## Method of flue gas treatment : NOx

NOx

Method①



Method②

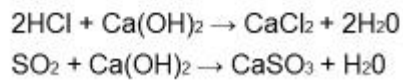


## Method of flue gas treatment : HCl & SOx

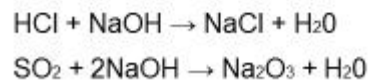
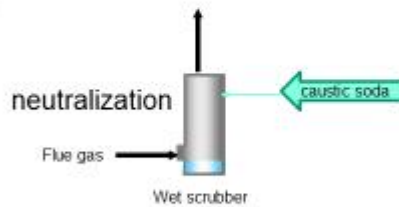
HCl, SOx

### Method①

filtering + neutralization



### Method②



## Method of flue gas treatment : HCl & SOx

HCl, SOx

### Method③

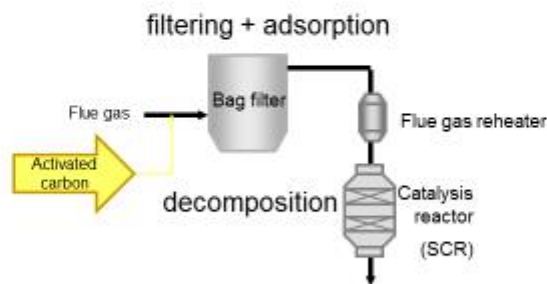


#### Characteristics of semi-dry type

- Based on BF-technology
- All pollutants (except NOx) separated in one step
- High solid recirculation rate, therefore high buffering capacity against peaks, low additive consumption
- Proven compliance with European emission limits

## Method of flue gas treatment : Dioxins

Dioxins



## Reference (Hokkaido)

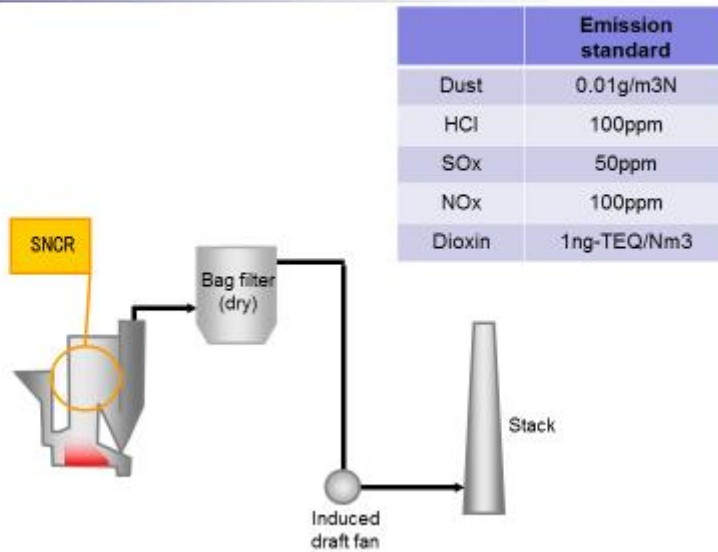
Client: Waste Processing Association of Nakakitasorati  
Start-up: 2013



Technical Data  
Fuel: MSW  
Waste capacity: 85t/d (42.5t/dx2)  
Generator capacity: 1.77MW  
**Flue gas treatment: BF+SNCR**

	Emission standard
Dust	0.01g/m <sup>3</sup> N
HCl	100ppm
SO <sub>x</sub>	50ppm
NO <sub>x</sub>	100ppm
Dioxin	1ng-TEQ/Nm <sup>3</sup>

## Reference (Hokkaido)



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9

## Reference (Kanagawa)

Client: Hadano city Isehara city  
Environmental Health Union  
Start-up: 2013



Technical Data  
Fuel: MSW  
Waste capacity: 200t/d (100t/dx2)  
Generator capacity: 3.82MW  
Flue gas treatment: BF+SCR

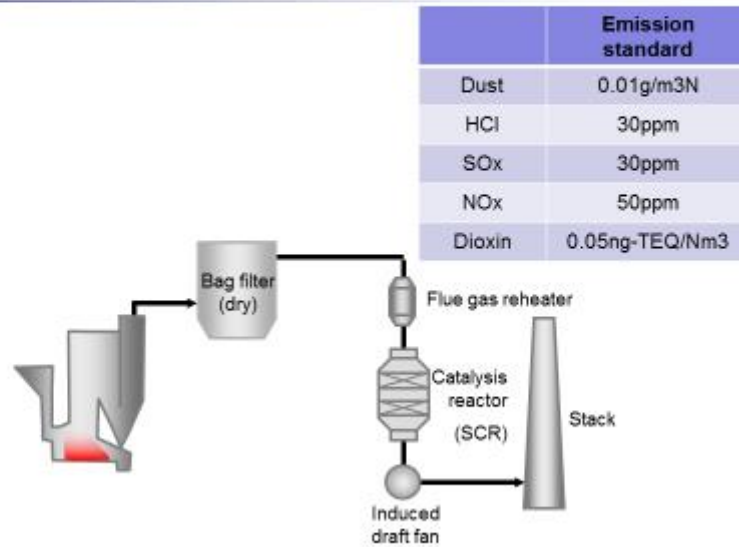
	Emission standard
Dust	0.01g/m <sup>3</sup> N
HCl	30ppm
SO <sub>x</sub>	30ppm
NO <sub>x</sub>	50ppm
Dioxin	0.05ng-TEQ/Nm <sup>3</sup>

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10



## Reference (Kanagawa)



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11

## Reference (Tokyo)

Client: Clean Association of Tokyo 23  
Start-up: 2017



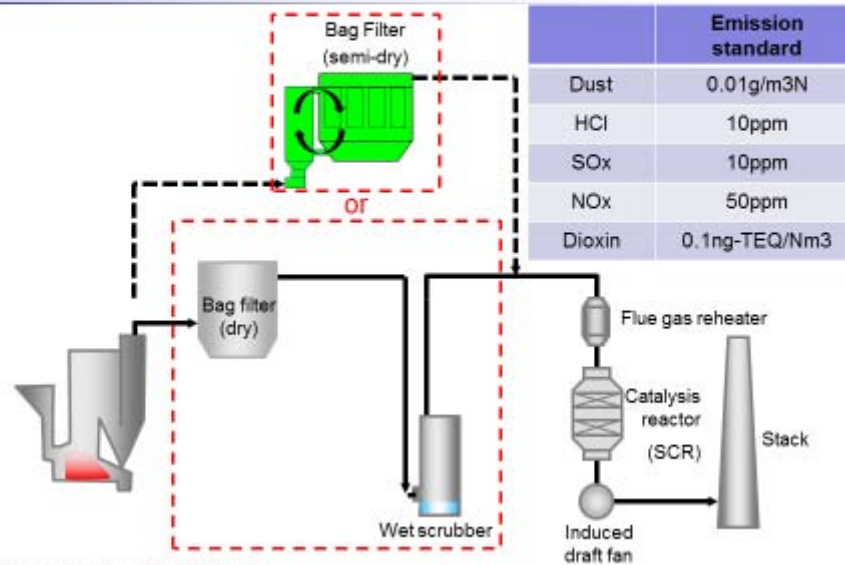
Technical Data  
 Fuel: MSW  
 Waste capacity: 600t/d (300t/dx2)  
 Generator capacity: 24.2MW  
**Flue gas treatment: BF+WET+SCR**

	Emission standard
Dust	0.01g/m3N
HCl	10ppm
SOx	10ppm
NOx	50ppm
Dioxin	0.1ng-TEQ/Nm3

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12

## Reference (Tokyo)



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13

## What is Dioxins? => Compounds of Dioxins

### Toxic Equivalency Factor

	化合物名	TEF値
 PCDDs (ポリ塩化ジベンゾ-p-ダイオキシン)	PCDD	1
	2,3,7,8-TCDD	1
	1,2,3,7,8-PeCDD	0.1
	1,2,3,4,7,8-HxCDD	0.1
	1,2,3,6,7,8-HxCDD	0.1
	1,2,3,7,8,9-HxCDD	0.1
	1,2,3,4,6,7,8-HpCDD	0.01
	OCDD	0.0001
 PCDFs (ポリ塩化ジベンゾフラン)	PCDF	0.1
	2,3,7,8-TCDF	0.05
	1,2,3,7,8-PeCDF	0.5
	2,3,4,7,8-PeCDF	0.1
	1,2,3,4,7,8-HxCDF	0.1
	1,2,3,6,7,8-HxCDF	0.1
	1,2,3,7,8,9-HxCDF	0.1
	2,3,4,6,7,8-HxCDF	0.1
	1,2,3,4,6,7,8-HpCDF	0.01
	1,2,3,4,7,8,9-HpCDF	0.01
OCDF	0.0001	
 コプラナーPCB (コプラナーポリ塩化ビフェニル)	3,4,4',5'-TCB	0.0001
	3,3',4,4'-TCB	0.0001
	3,3',4,4',5'-PeCB	0.1
	3,3',4,4',5,5'-HxCB	0.01
	2,3,3',4,4'-PeCB	0.0001
	2,3,4,4',5'-PeCB	0.0005
	2,3',4,4',5-PeCB	0.0001
	2',3,4,4',5-PeCB	0.0001
	2,3,3',4,4',5-HxCB	0.0005
	2,3,3',4,4',5'-HxCB	0.0005
	2,3',4,4',5,5'-HxCB	0.00001
	2,3,3',4,4',5,5'-HpCB	0.0001

## How are Dioxins formed and affect?

### Formation

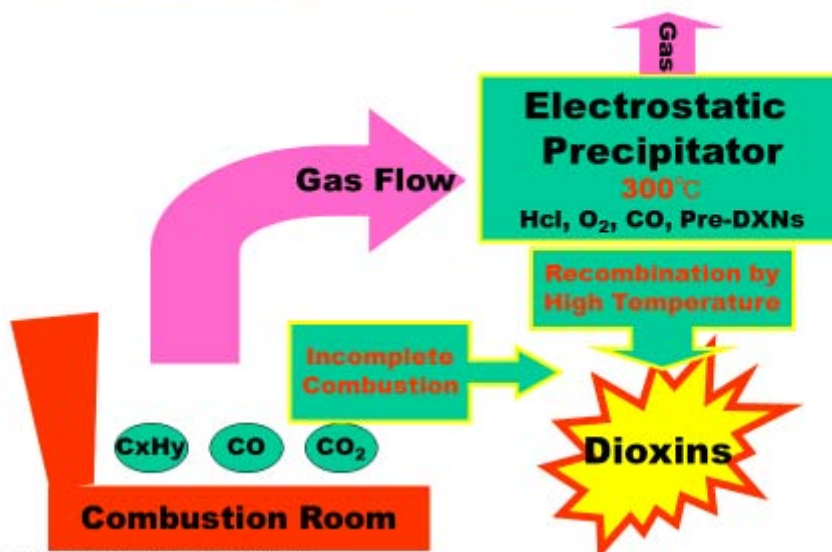
- Secondary products during manufacturing processes such as herbicide manufacture and paper manufacture
- combustion processes , such as waste incineration, forest fires and backyard trash burning



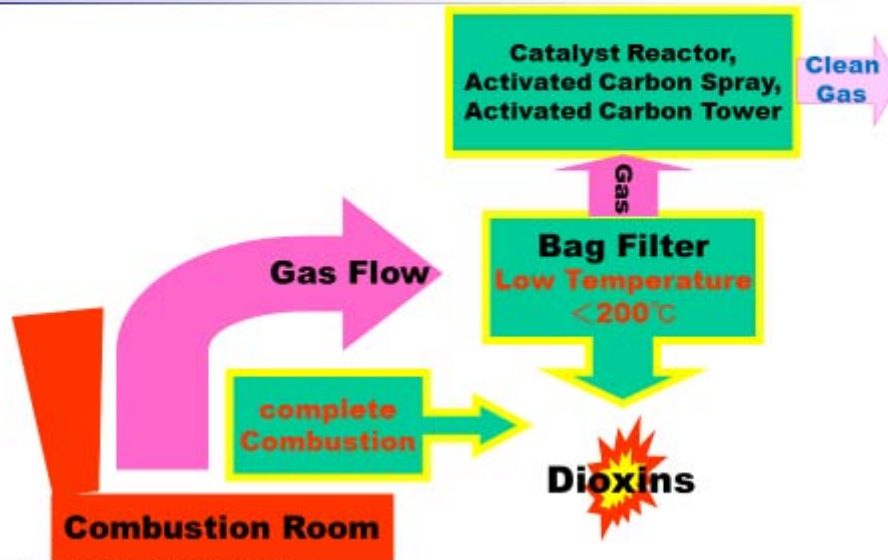
### Impact

- Carcinogenic
- Fetal malformation
- Reproductive toxicity
- Decline in immune function

## Dioxins emission from incineration plant



## Dioxins control in incineration plant



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17

## Indicator / Monitor for complete combustion

### 1. Temperature

=> **over 850°C** +  
retention time is over **2 seconds**

### 2. CO concentration

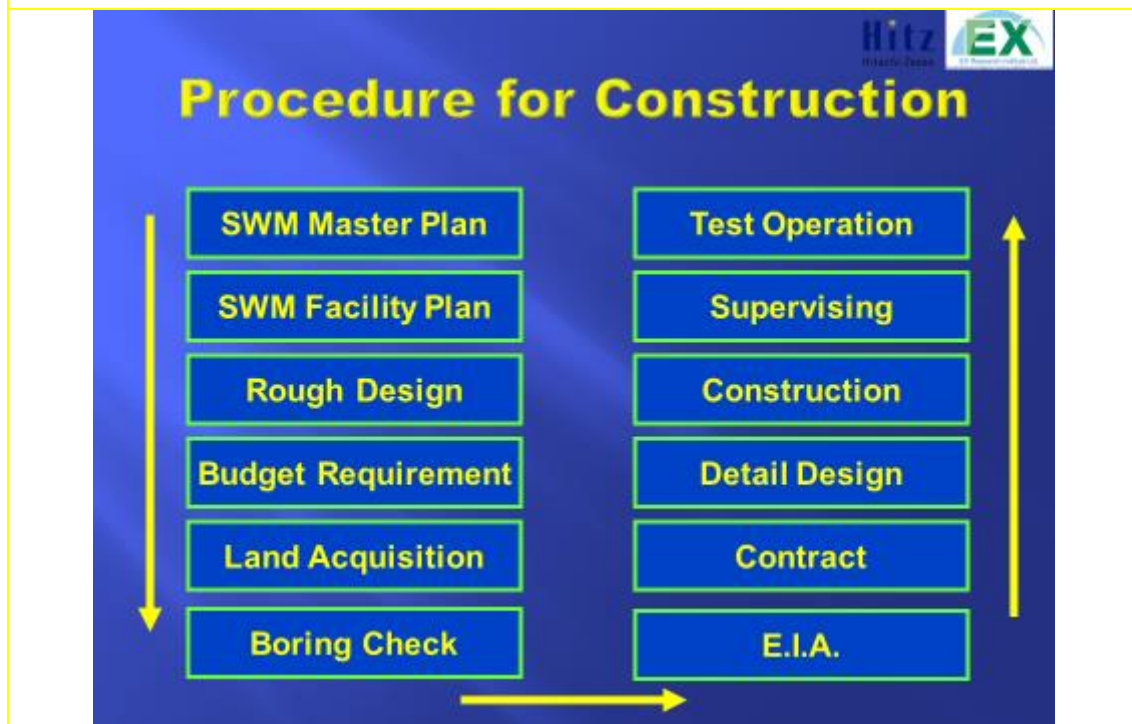
=> less than **30ppm** (O<sub>2</sub> 12%,  
4hours average)  
=> less than **100ppm** (instance)

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18



No.4 : WTE 施設の建設と住民説明

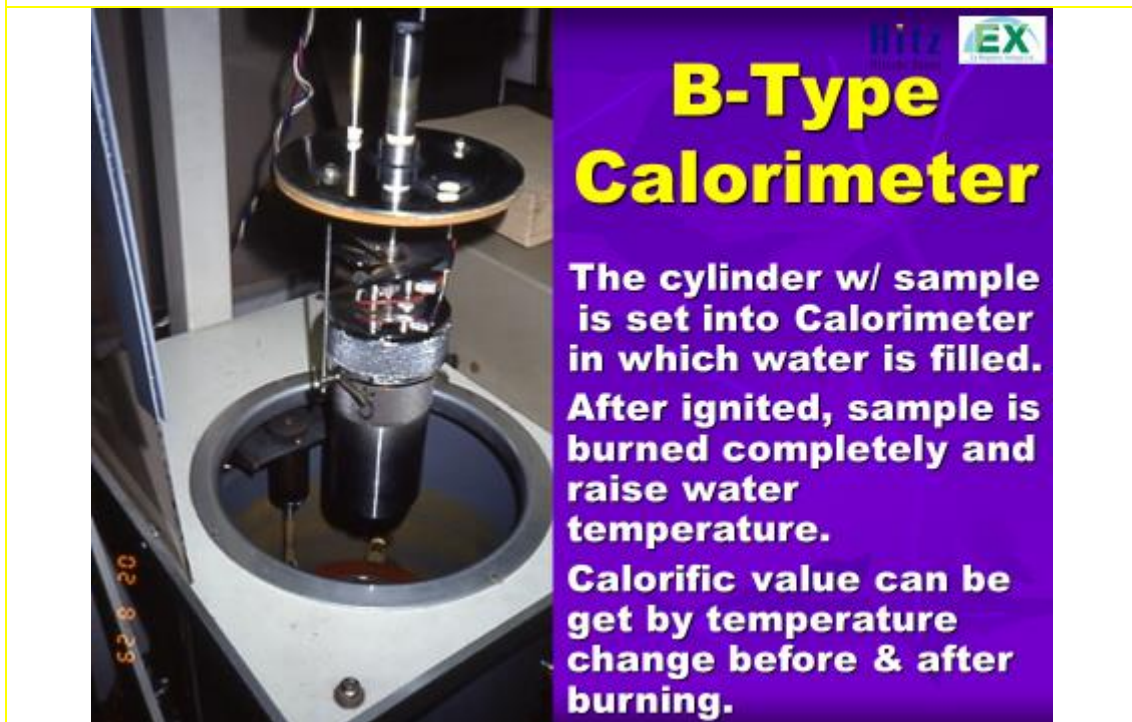
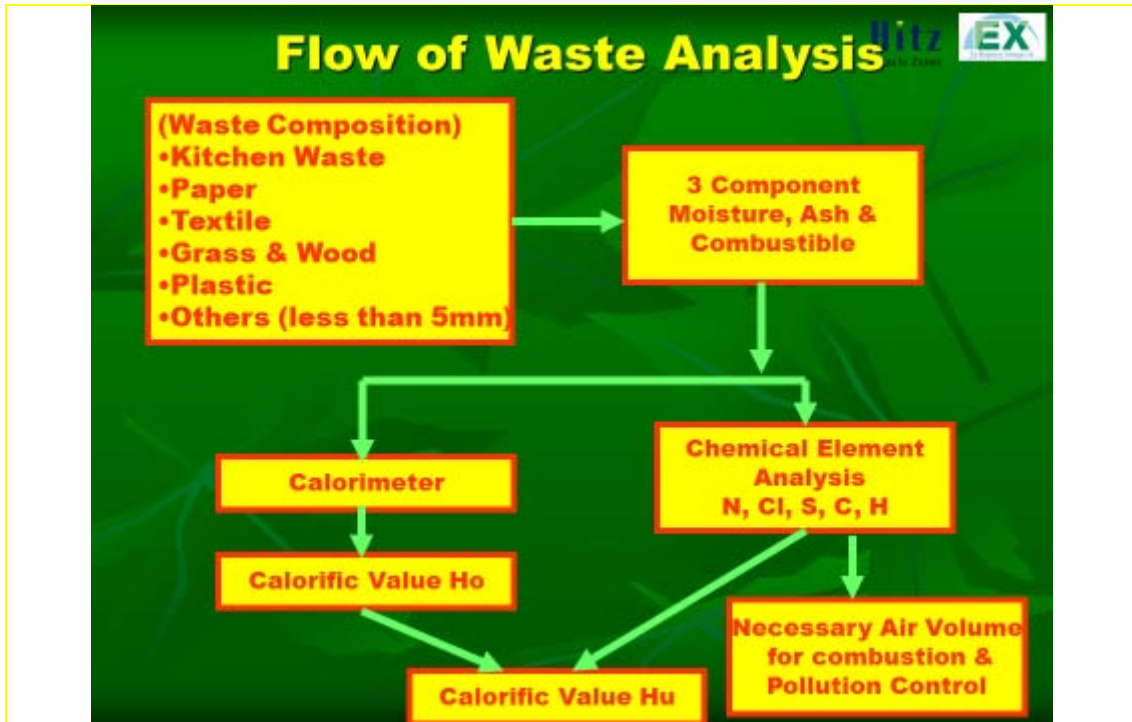


## Master Plan

- ▣ Long Term Plan (10 – 15 years)
- ▣ Identify target area (wider is better)
- ▣ Prospective Waste Generation Amount & Composition (Detail WACS for WtE)
- ▣ Plan of Waste Generation Control
- ▣ Recyclables Identification for Separate Collection
- ▣ Fundamental Items for Appropriate Waste Treatment as well as Final Disposal
- ▣ Capacity of Waste Treatment Facilities
- ▣ Others

## Necessity of WACS & Chemical Analysis

- To design of WtE Plant
- To design of exhausted gas treatment facility





**Nitrogen Content Analysis  
by Kiedahl Method**

**Sulfur Content Analysis**



# Chlorine Analysis



# Carbon & Hydrogen Content Analysis



## Financial / Initiative Plan

- ▣ Selection of Initiatives of the Project
  - Local Government Initiatives VS P.F.I.
  - Responsibility of each sector by “Implementation Step”

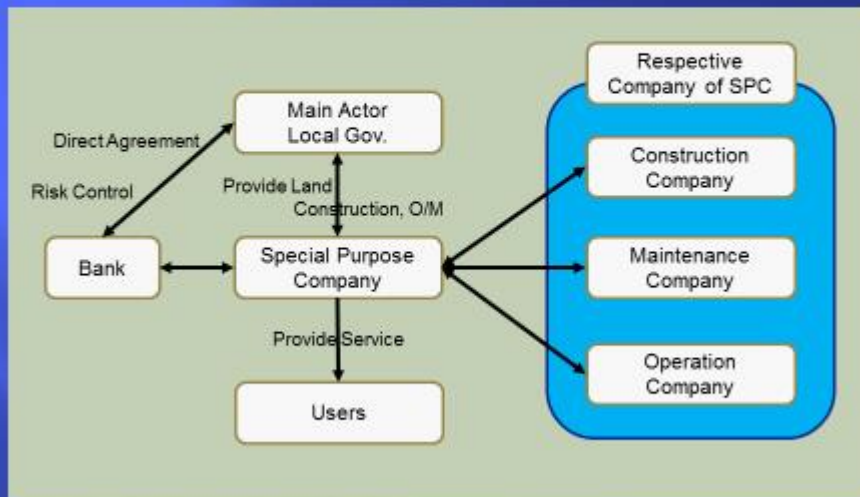
No.	Step	Responsible Sector
1	Finance	<b>Public or Private</b>
2	Design	
3	Build	
4	Operation	
5	Maintenance	
6	Transfer = Own	

- ▣ Characteristics of PFI
  - Evaluation by VFM, Appropriate allocation of responsibility/risk between Public & Private sector

## Patterns of Initiatives

Initiative / Step	Finance	Design	Build	O & M		Transfer
				Operation	Maintenance	
DB Total Public Management	Public	Public	Public	Public	Public	Public
DB + M Only maintenance is privatized	Public	Public	Public	Public	Private	Public
DB + O Long term O/M privatization	Public	Public	Public	Private	Private	Public
DBO	Public	Private	Private	Private	Private	Public
PFI	BTO	Private	Private	Private	Private	B: Private O: belong to Public
	BOT	Private	Private	Private	Private	After operation => Public
	BOO	Private	Private	Private	Private	After operation => Private
Semi-public joint venture company	Public Private	Public Private	Public Private	Public Private	Public Private	Public Private

## Scheme of the Project by PFI



## Facility Plan

- ▣ **Project Planning**
  - Type & Capacity of the Plant, Schedule, Combination with Waste Collection/Transportation as well as final disposal
- ▣ **Location & Layout**
- ▣ **Rough Design**
  - Pollution Control
  - Thermal Recycling
  - Capacity & Height of the plant / building
- ▣ **Financial Plan**
  - Financial Resource (Bonds, Subsidy, PFI, ODA)
- ▣ **Safety Measure**
- ▣ **Demolition of Old Facility if there is**

## Example of Procedure of Facility Plan



## Set up Committee

- ❑ **Purpose of the Committee is to propose below**
  - Master Plan / Facility Plan / Financial Plan
  - Financing / Construction / Operation Method
  - Contract Method for Construction & O/M
- ❑ **Committee Member**
  - Literates / Professionals (Technical / Financing / Law)
  - Decision makers of the city / organization
  - Representatives of Community / NGOs
- ❑ **Duration of the Committee**
  - From planning to finishing the project  
(depend on the purpose of the request to the committee)
- ❑ **Necessity of Study Team / consultant**



## Procedure how to evaluate WtE technology

1. Create decision making system
  - Clarify decision making items, procedure, member(s)/group(s) & responsibilities
  - Formulate "special committee" for decision making
  - Set up study team including outsourcing
2. Basic Policy on Solid Waste Management
  - Clarify basic policy of the city for SWM / Environment issues
3. Decide evaluation method and items
  - Decide target WtE technologies to be evaluated
  - Decide evaluation method (hurdle / score evaluation)
  - Clarify main items for evaluation depends on basic policy
4. Decide detailed items for evaluation
  - Line-up clear evaluation items easy to compare each WtE technology
5. Evaluation study
  - Information acquisition from manufactures / users, study trip, etc.

## Evaluation method

### ■ Evaluation Method

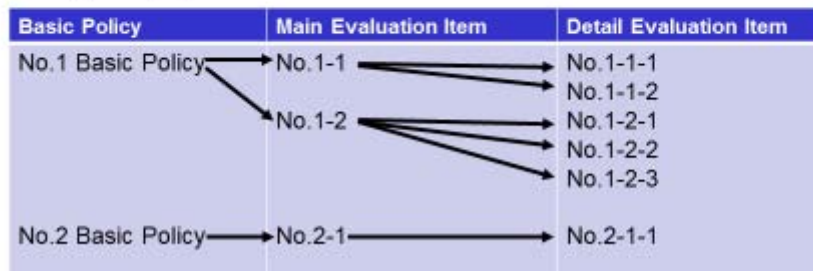
Hurdle Method	Score Method
If you may have "Critical limitations", list them up and the WtE tech which cannot clear one of the limitation, then this WtE tech will be avoided.	Put appropriate score to each evaluation item, and each WtE tech is evaluated by total score

### ■ Examples of limited condition of "Hurdle Method"

- The facility must be accommodated in the designated proposal site
- Unnecessity of change of existing waste collection service
- Existing of manufacturer who can construct the WtE plant
- Enough construction & operation experiences
- Respect national & local government policies

## Examples of basic policy and image of score system

- Examples of basic policy
  - Appropriate & stable treatment and disposal
  - Secure of confidence and safety
  - Consideration to the environment with high energy efficiency
  - Economy consideration
  
- Image of preparation of evaluation items of "score method"



## Example of evaluation items & score (TI City)

Basic Policy	Main Evaluation Items	Score	
Safe and Peaceful Facility Loved by Citizen and Contribute to the Citizen	Stable Operation	37.5	50
	Safe Operation	12.5	
Environmental Consideration Facility	Environment Consciousness	33.3	50
	Recycling / Conservation	16.7	
High Cost Performance Facility	Economy	30.0	50
	Management / Maintenance	20.0	



## Example of evaluation items-1 (TI City)

Main Eva. Items	Detail Evaluation Items	Study Items
Stable Operation	Operational experiences	Annual operation days Continuous operation days
	Flexibility to changing waste	Flexibility of calorific value fluctuation Flexibility of waste size
	Risk of Accidents	Experiences of accidents, trouble & its countermeasure
	Reliability	No. of construction achievements
Safety	Operational safety	Existing of dangerous work
	Earthquake	Risk by earthquake

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21

## Example of evaluation items-2 (TI City)

Main Eva. Items	Detail Evaluation Items	Study Items
Environmental consciousness	Emission control	Dioxins' emission amount Waste water emission amount
	GHGs emission	Total CO <sub>2</sub> emission including Electricity consumption
	Foul odor	Air ratio, Ventilation capacity
	Load to final disposal	How much residue are generated in 20 years in volume
	Landscape	Height of plant / building
Recycling / Conservation	Thermal recycling	Power generation efficiency (annual Ave.) Power generation amount, Amount of selling power (annual Ave.)
	Residuals recycling	Existence of recycling root of residuals

06

22

## Example of evaluation items-3 (TI City)

Main Eva. Items	Detail Evaluation Items	Study Items
Economy	LCC	Life Cycle Cost (20 years)
	Economy when waste is changed	Fluctuation of calorific value of standard waste
	Price fluctuation	Operation Cost when fossil fuel price up
Operation & maintenance	Operation condition	No. of operator Easy operation
	Maintenance condition	Period of maintenance of main equipment
	Flexibility of traffic route	Floor area of plant

## How to evaluate WtE technology

### Example of result of evaluation (TI City)

#### ■ Example of "T-I City, Japan"

	Stoker + Ash Melting	Stoker	Shaft Type Gassification	Fluidized Bed Gassification
Stable Operation	0.83	1.05	1	0.66
Safety / Security	0.5	1	0.33	0.33
Environmental Consciousness	0.72	0.61	0.66	0.66
Recycling / Conservation	0.55	0.55	0.77	0.66
Economic	0.55	1	0.44	0.55
Management / Maintenance	0.5	0.83	0.66	0.66
Total	3.65	5.04	3.86	3.52

#### Mass Treatment

Result of Evaluation by Radar Chart



# Land Acquisition

- Study for Appropriate Candidates
  - Capacity, Area and Shape
  - Risk check (Active fault line, etc.)
  - Necessity of change of City Planning
  - Access Road Connection
  - Utilities (Water, Electricity)
  - Landowner and Land Price
  - Land History Record (soil contamination)
- Decision of the best site
  - Comparison study among candidate sites
- Purchase
  - Preparation of Budget
  - Negotiation with Landowner

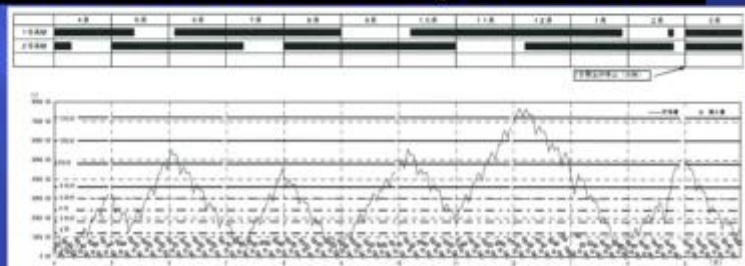
### After Land Acquisition

- Boring Check
- Soil Contamination recover
- Design Infrastructure

# Study on Number of Unit



200t/d X 3 units VS 300t/d X 2 units considering Construction Cost





## Layout & Traffic Route Plan



## Environmental Impact Assessment in Japan

- **EIA Methods Study**
  - Kinds of measurements and assessments
  - Public hearing to receive opinions from stakeholders
- **Current condition measurement**
  - Wind direction/velocity
  - Ambient Air, Water, Species, etc.,
- **Impact Assessment**
  - Rough design of the plan with clear location/layout
  - Calculation of prediction of gas emission by Plume / Puff Model
- **City Planning**
- **Assessment**
  - During construction & after operation

# Examples of EIA Study

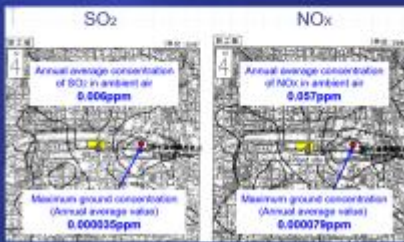
EIA items	Existence of the facility	Operation of the facility	Driving of waste collection vehicles	Construction work
Air quality		✓	✓	
Water & wastewater quality				
Noise		✓	✓	✓
Vibration				
Low-frequency noise		✓		
Offensive odors				
Ground subsidence				
Soil pollution				
Optical obstruction	✓			
TV wave interference	✓			
Waste		✓		
Scenery				
Global environment		✓		
Atmospheric, terrestrial and aquatic phenomenon				
Animal life and plant life				
Cultural assets	✓			

Check items & occasion

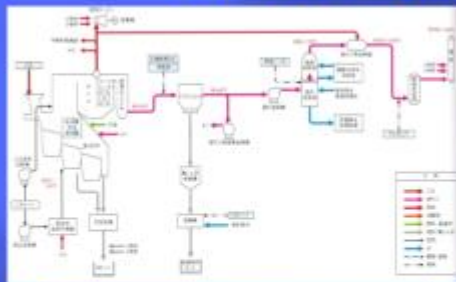


Air quality check points

Prediction of sunshine obstruction on midwinter day



# Treatment Flow, Landscape & Visitors Route Design





## Public Explanation

- ▣ **Kinds of Explanation**
  - Master Plan / Facility Plan
  - Environmental Impact Assessment
  - Facility & Construction Plan
  - Land Acquisition
- ▣ **Explanation to;**
  - Relevant organizations
  - City Councils
  - Community / Citizen

## Specification for Contract

- ▣ **Preparation of Spec.**
  - Prepare general & basic specification
  - Ask several manufacturers to submit their own “idea”
- ▣ **Design Study**
  - Comparison study among several ideas
  - Fix fundamental specification
  - Consideration of contract method
- ▣ **Specification**
  - Capacity, No. of units, Input & Output, Layout, Flow
  - Outlines of equipment
  - Performances / capabilities
  - Laws / Regulations / Guidelines to obey
  - Guarantees

# Contract

- ▣ **Methods of Contract**
  - Nomination
  - Tender (Open / Nomination / Overall Evaluation)
  - Proposal
- ▣ **Contract Coverage**
  - Overall Contract
  - Separate Contract
    - Plants (Mechanical Equipments)
    - Buildings
    - Equipments (Lighting, Waterworks, Bathroom)

# Construction

- ▣ **Specific Design / Detail Design**
  - Consultation w/ Manufacturer
  - Decision of detail design / equipment / maker
  - Detail Schedule of Construction
  - Permission for Construction
- ▣ **Construction**
  - Consensus from neighbors
  - 1<sup>st</sup> Stage: Foundation
  - 2<sup>nd</sup> Stage: Building
  - 3<sup>rd</sup> Stage: Plant Equipment
  - 4<sup>th</sup> Stage: Test Operation / recording


# Schedule of Construction

Year	1	2	3	4	5	6	7	8	9	10	11	12
Technical Committee	←-----→											
Master Plan	↔											
Facility Plan		↔										
Public Explanation	←-----→											
Land Acquisition	↔											
E.I.A.		↔						←-----→				
Specification				↔								
Contract					↔							
Construction						↔						
Operation											→	

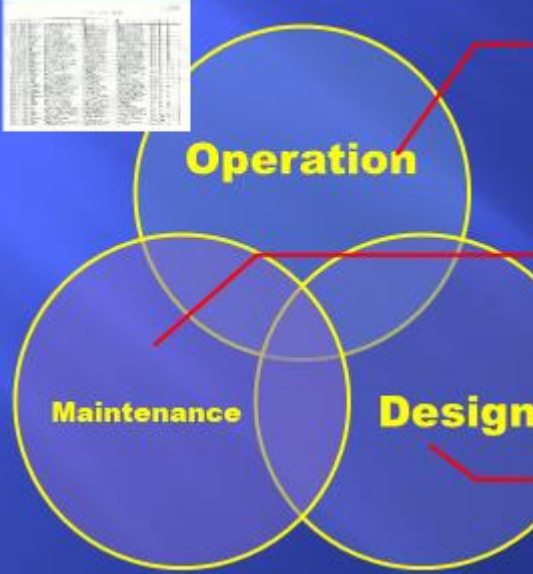
# Overhaul of WtE Plant






Hitz 

## For longer life of WtE Plant





**Training to Operators**  
 Less accident / trouble  
 Notice of abnormal condition  
 Study trip to another plants

**Operation, check, repair work**  
 Expand capacity of operators


**Improvements & Info exchange**

**Maintenance standard setup**  
 Execution of maintenance  
 Check, record, report system

**Equalable maintenance**  
 Without exception  
 Minimize unnecessary maintenance

**Long term maintenance plan**  
 10 to 15 years plan  
 Equalization of maintenance cost

**Countermeasure of anti-aging**  
 Selection of machine / equipment  
 Enough room for design



# Public Consensus

**How to Get Consensus  
 from Stakeholders  
 to implement  
 SWM Project?**

**for NIMBY**



## Public Consensus

Usually, we are encountered by serious opposition against our SWM project, especially construction of waste treatment/disposal facilities.



It is very important how to explain and get consensus from stakeholders especially neighbor citizen.



## Reasons for Opposition against SWM Projects

1. **Poor Plan/Project**
  - Unreasonable Plan/Project
2. **Pollution**
  - Gas, Leachate, Foul Odor, etc
3. **Traffic Concentration**
  - Heavy traffic, Bad Manner Driving
4. **Bad Image**
  - Disliked facility
5. **Not In My Back Yard**
6. **Others**
  - Unfair Dealings





## Benefit & Burden of Waste Disposal

Citizen in City Center  
Enjoys **BENEFIT**

Waste Removal



Waste



Waste Dumping

Citizen near from  
Disposal Site  
Shoulders **BURDEN**

## Fundamental View point

- **Equalize uneven condition; burden & benefit**
- **Because both side pay same tax for SWM**





## Efforts to Minimize the Oppositions

1. **Planning**
  - **Best Plan Preparation on SWM**
2. **Pollution control**
  - **Design top level pollution control**
3. **Traffic Concentration**
  - **Minimize / Control Traffic**
4. **Bad Image**
  - **Change Image by various matters**
5. **Not In My Back Yard**
  - **Proper Explanations**
  - **Benefits for Damaged Area**



## How to Ease NIMBY? (Planning Stage-1)

- **Study Harder to make the best plan**
- **Respect relevant Laws/Regulations**
- **Refer Mitigation during Planning Stage**
  - **Can we Avoid our Project or not?**
  - **Can we Minimize our Project or nor?**
  - **Can we Rectify or not?**
  - **Can we Reduce/Eliminate or not?**
  - **Compensation**
- **Consider Alternative plans**
- **Consider Total SWM Improvement**



## How to Ease NIMBY? (Planning Stage-2)

- **Consider Wider Project/Development**
  - Under City Planning
  - Infrastructure Level-Up
  - Benefits for Vicinity of the Project Site
- **Examples**
  - Access Road, Bridge
  - Water Supply/Electric Service
  - Expected Facilities for Vicinity
  - Future Development

**Benefits for Damaged Area**



## Osaka's Case

### Nishiyodo Incineration Plant

- **Project Location is in City-Center**
  - Construction of Swimming Pool by using generated steam from Incineration Plant
- **Maishima Osaka Plant**
  - Concentration of waste trucks
  - Complex: sports facility & renewal of (1) Firefighter Station, (2) Emergency Hospital, (3) Meeting Room &
  - (4) Water Works Service Sta.



## Old Nishiyodo Plant

Few houses were near-by



**WtE plant in City-Center**





**Prepared Sports Facility;  
swimming pool by using steam  
from WtE plan for vicinity**



**Maishima Osaka Plant  
under construction**



## Compensation Complex

### How to Ease NIMBY? (Strategies / Mind)



- **Mind that Opposition is very Natural**
- **100% Agreement/Consensus cannot be obtained**
- **Never Change Plan by opposition**
- **Preparatory Work for Land Acquisition should be done carefully**
- **Avoid to Disclose Several Candidate Lands in case of private lands**
- **Find Key-Persons in the community**
- **Explain to Key-Persons prior to Public Explanation, and the result of Public Explanation should be reported to them also.**
- **Public Explanation should be done continuously until be supported/given up by a large majority**
- **The Project can be started after getting Consensus by Majority**
- **The project is not started by inhabitants agreement, but it is started by our own Responsibility.**



## **How to Ease NIMBY? (Explanation-1)**

- **Items to Explain about the Project**
  - **Necessity**
  - **Scale**
  - **Location**
  - **Schedule**
  - **Outline of the Project**
  - **Others**
    - **Expected Facility for Vicinity as compensation**



## **How to Ease NIMBY? (Explanation-2)**

- **Prepare Enough Q/A**
- **Explain to Relevant Bodies & Key-Persons prior to Public Explanation**
- **Explain by Easy-to-Understand Manner**
  - **Technical Terms Should be Translated into Easy Words**
- **Take Half Time for Q & A Session**



## How to Ease NIMBY? (Attitude-1)



- **Explain w/ Polite & Faithful Manner**
- **Explain by Easy-to-Understand Words**
- **Listen Carefully to Citizen's Claim**
- **Never**
  - **Make Unfair Dealings**
  - **Say "No" immediately to Citizen's Request**
  - **Threaten Citizen**
  - **Negotiate alone w/ Stakeholders**
- **Don't**
  - **Be afraid of threat**
  - **Have to answer soon in case of difficult requests**
  - **Negotiate to Individuals, but to the Representatives of the community**
- **Do**
  - **Make Memo/Minute During Negotiation**
  - **Make Repetition of Explanation**

## How to Ease NIMBY? (Attitude-2)



- **Offer necessary & enough data, info., plan, etc., to the listeners.**
- **Explain w/ clear voice.**
- **Never tell a lie nor uncertain answer.**
- **Refuse against unreasonable request clearly.**
- **Never be excited to the provocation.**
- **Don't think this is the last time explanation, you have another chance!**





**Public Explanation by Author  
about EIA Preparatory Work  
Of Incineration Project**

**Sign-Language Caster (lady)  
Explains for handicapped  
Listeners.**



- Prepare a big room to accommodate enough number of listeners.
- Select best day & time for vicinity people to attend.
- Use OHP to make it easy to let listeners understand.



**Question & Answer Session**

**Half time is for Explanation  
and the rest time is for the  
questions from the listeners**

**Deliver enough explanation  
papers to make people easy  
to understand.**

**Answer clearly and if could  
not answer enough, prepare  
and answer later by proper  
way.**

**Try to explain/answer by  
easy to understand manner.**

**Faithful & Eager manner is  
most important.**





# For your challenge

**Best Planning of the Project**

**Ideas for Compensation**

**Faithful Manner for Explanation**

**Thank you for your kind attention and  
Good Luck!**



**Thank you  
for your kind attention**