サンターナ大学 Tiberio Daddi 氏、Fabio lannone 氏「イタリアのグリーン公共調達と環境ラベルの最新動向」











National Action Plan (NAP) key objectives

- · involvement of GPP stakeholders at national level;
- dissemination of knowledge of the GPP in Government Authorities and other public bodies through the provision of information and training;
- definition, for products, services and works identified as priorities having regard to their environmental impact and volume of spending, of methodological guidance on setting up "sustainable" procurement;
- processes and environmental criteria to be included in tender specifications;
- definition of national targets to be attained and redefined every three years;
- periodical monitoring of dissemination of the GPP and analysis of the environmental benefits obtained.

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GPP in Italy: in parallel to NAP regional policies were developed

Some examples:

- <u>Tuscany region</u>: GPP was introduced for the first time with the law n.29 of <u>2004</u>. With the law n.37 of 2012 the spread of GPP in all public authorities of Tuscany was reinforced;
- <u>Lombardia Region</u>: GPP has been introduced with regional law 24 of <u>2006</u>. Then it has been furtherly developed with a regional deliberation in 2016;
- <u>Liguria region</u>: Regional Law 31/2007, furtherly developed with regional deliberations in 2011 and 2012

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Italian NAP: priority sectors

In 2008 the NAP identify the priority sectors of intervention for GPP according to their: *environmental relevance*, *volume of public spending*. These sectors were:

- A) FURNISHINGS (OFFICE FURNITURE, SCHOOL FITTINGS, FITTINGS FOR ARCHIVE AND READING
- B) BUILDING (CONSTRUCTION AND RESTRUCTURING OF BUILDINGS, WITH PARTICULAR ATTENTION TO BUILDING MATERIALS, ROAD BUILDING AND ROAD MAINTENANCE)
- C) WASTE MANAGEMENT
- D) URBAN AND COUNTRY SERVICES (MANAGEMENT OF PUBLIC GREEN SPACE, STREET FURNITURE)
- E) ENERGY SERVICES (LIGHTING, HEATING AND AIR CONDITIONING OF BUILDINGS, PUBLIC LIGHTING AND LIGHTING SYSTEMS)
- $\mathbf{F})$ -electronics (electrical and electronic office equipment and related consumables, telecommunication equipment)
- G) TEXTILE PRODUCTS AND FOOTWEAR
- H) STATIONERY (PAPER AND CONSUMABLES)
- I) CATERING (CANTEEN SERVICES AND FOOD SUPPLIES)
- J) BUILDING MANAGEMENT SERVICES (CLEANING SERVICES AND HYGIENE MATERIALS)
- K) TRANSPORT (TRANSPORT VEHICLES AND SERVICES, SUSTAINABLE MOBILITY SYSTEMS)

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GPP in Italy: policy and legislative background

The National Action Plan, after the identification of priority sectors triggered at national level the elaboration of "methodolgical guidance on setting up "sustainable" procurement" in order to help the Italian public institutions to include environmental criterial in their tenders.

These environmental criteria were mainly **technical guidelines**, they were adopted by public authorities completely on **a voluntary basis**. But in 2016, with the publication of the **National code of Public contracts** (Decree 50/**2016**) a strong modification was incorporated in Italian legislation on GPP:



Green Public Procurement became mandatory in italy





GPP in Italy: **National code of Public contracts**

The national code (decree 50/2016) transposed the EU Directives 2004/17/EC and 2004/18/EC.

First novelty introduced by the article 30, economic aspects can be subortinated to sustainable development needs:

"(..) The principle of the most economically advantageous offer can be subordinated, to the extent expressly permitted by the current regulations and by the present code, to the criteria set out in the public tender, inspired by social needs, as well as the protection of health, the environment, cultural heritage and promotion of sustainable development.(...)" Art. 30 decree 50/2016

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GPP in Italy: Environmental minimum criteria approved till today

- Interior furniture (2017)
- Street furniture (2015)
- Work shoes and leather accessories (2018)
- Paper (2013)
- Toner for printers (2014)
- Office Informatic Equipments (2014)
- Building sector (2017)
- public lighting (service and supplies) (2017)
- Cleaning services (2012)
- Municipal waste service collection (2014)
- Catering (food supplies and canteen services) (2011)
- Textile (2017)
- Vehicles (2012)
- Management of green public spaces (2014)





GPP in Italy: **National code of Public contracts**

Environmental Minimum Criteria for public tenders elaborated by the Ministry of the Environment in the frame of the activity of the National Action Plan become mandatory (art 34 decree 50/2016):

- · they are used in the technical specifications and in the contract performance clauses (comma 1 art 34);
- · the award criteria of the environmental minimum criteria are taken into account in the drafting or tender documents (comma 2 art 34);
- · the minimum criteria are mandatory always without a limit of cost and for all the sectors/goods where they have been approved with decree of the Ministry of the environment (comma 3 art 34);

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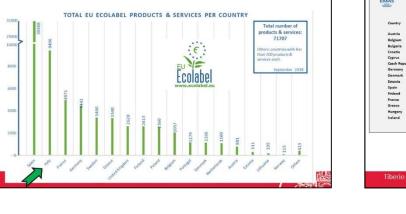
GPP in Italy a quick view on:

- a) the role of ecolabels and environmental certifications
- b) GPP as a tool to support the transition toward a circular economy







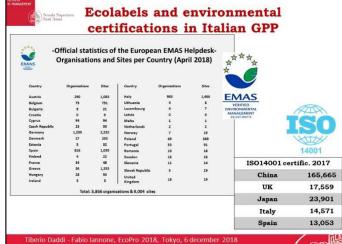




Ecolabels and environmental certifications Italian NAP

National Action Plan on GPP invites PA to valorize the following certifications in the public tender:

- · Environmental Labels (ISO Type I, regulated by ISO Standard 14024, e.g. EU Eco-label)
- · Environmental self-declarations (ISO Type II, regulated by ISO Standard 14021)
- · Environmental Product Declarations (ISO Type III, regulated by ISO Standard 14025)
- · Mandatory marking and labelling (e.g. labelling of energy saving (energy class of domestic electrical appliances)
- · Certification of environmental management systems for activities and services influencing the characteristics of the product procured (e.g. ISO14001, EMAS, FSC and PEFC)





Ecolabels and environmental certifications Italian Code of public contract

Some examples:

- · art. 69 (labelling): "Contracting authorities wishing to purchase works, supplies or services with specific environmental, social or other characteristics may impose, in the technical specifications, the award criteria or the conditions relating to the performance of the contract, specific labeling as a means of evidence that the works, supplies or services correspond to the required characteristics"...
- Art. 87 (quality certifications): "Contracting authorities, when requiring the submission of certificates issued by independent bodies to certify the compliance of certain economic systems or environmental management standards with the economic operator, shall refer to the European Union Eco-Management and Audit Scheme (EMAS) or other environmental management systems to the extent that they comply with Article 45 of Regulation (EC) No 1221/2009 or other environmental management standards based on European or international standards"



Row Labels	Apparecchiature elettriche ed elettroniche per ufficio	Pulizia e prodotti per l'igiene	Gestione dei rifiuti urbani	, Ristorazione collettiva e derrate alimentari	Serramenti esterni	Servizi energetici per gli edifici (illuminazione, climatizzazione)	Forniture di prodotti tessili	Veicoli	Verde pubblico	Pulizie Ospedaliere	Arredi per interni	Arredo Urbano	Ausili per l'incontinenza	Carta per copia e copia grafica	Cartucce per stampanti	Edilizia	Illuminazione pubblica	
Grand Total	8	6	2	18	6	5	38	1	1	9	16	10	8	8	7	15		16
ISO 14021	1	1		1	1					1	1	2	1	1	1	1		1
EU Ecolabel	1	1		1			1	1		1	1	1		1		1		1
ISO 14025	1	1		1						1	1	1			1	1		1
EMAS		1	1	1		1				1	1					1		1
ISO 14001		1	1	1		1				1	1					1		1
ISO 14024	1	1		1						1			1		1	1		1
PEFC"					1						1		1	1		1		
EPD				1								1	1		1			4
FSC*					1						1			1		1		4
FSC® Recycled											1	1		1		1		4
Nordic Ecolabel	1									1			1		1			4
PEFC® Recycled											1	1		1		1		4
Plastica Seconda Vita				1							1	1				1		14
Remade in Italy®							1				1	1				1		4
Der Blaue Engel	1													1	1			1
SA8000:2014											1					1		1
Eco Mark Product Category No.122	1																	1









Italian circular GPP: durability

Interior furniture:

- ✓ "Products must **comply** with the latest versions of the relevant UNI standards regarding durability, size, safety and robustness":
- ✓ the textile parts "must be substitutable in order to extend the average life of the furniture";
- √ minimum warranty of at least 5 years from purchase, which further contributes to the durability of the furniture, the manufacturer must guarantee the availability of spare parts for at least 5 vears

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Senda Superiore Italian circular GPP: disassemblability

Interior furniture:

✓ The product must be **designed** in such a way that it can be disassembled at the end of its service life, so that aluminum, steel, glass, wood and plastic can be re-used, recycled or recovered. The packaging must consist of materials that can be easily separated by hand, in parts consisting of a single material (eg cardboard, paper, plastic, etc.) recyclable and / or consisting of recovered or recycled material

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Italian circular GPP: durability

✓ the decree invites the contracting authority to carry out an analysis of their needs, avoiding the replacement of furniture and other furnishing items for aesthetic purposes only, and consequently assessing the real need to purchase new furnishings, in the face of the possibility of reconditioning existing ones by their repair and maintenance from an aesthetic and / or mechanical-functional point of view, thus extending the product life

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Italian circular GPP: internal or external reuse

Interior furniture:

✓ Contracting authorities are invited to "look for solutions to allow the reuse of replaced furniture in other local public offices". The furnishings must be designed according to modularity principles to allow their composition and decomposition aimed at a possible relocation in work environments of different sizes and shapes. If it is not considered profitable to proceed with their sale, these assets must be the subject of a free transfer to the Italian Red Cross, of civil protection voluntary organizations registered in the appropriate registries operating in Italy and abroad for humanitarian purposes, as well as of **public schools** or, in the alternative, non-profit organizations, pro loco, parishes.





Italian circular GPP: recycled materials

Interior furniture:

Timber is expected to come from forests managed in a sustainable manner or made from recycled wood.

If the furnishings are made of plastic, "if the total content of plastic material (excluding thermosetting plastics) exceeds 20% of the total weight of the product, the average recycled content of the plastic parts (excluding packaging) must be at least 50% weight / weight ".

The packaging must consist of at least 80% by weight of recycled material in paper or cardboard, at least 60% by weight if made of plastic.

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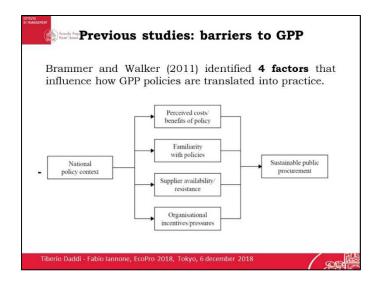


Previous studies: barriers to GPP

- Researchers have investigated the role of technical skills and know-how that sometimes is lacking in environmental and budget sectors (Günther and Scheibe, 2006; Varnas et al., 2009; Walker and Brammer, 2009).
- · The lack of training has proved to be one of the strongest cognitive barriers to GPP (Bouwer et al, 2006) and has been highlighted as one of the most important factors to stimulate the adoption of GPP (Carter et al, 1998 . Powell et al., 2006).
- · Finally, the lack of internal expertise has often been linked to the size of public authorities and bodies (Michelsen and de Boer, 2009; Nissinen et al., 2009).
- · By investigating the determinants for the adoption of the GPP, we can not underestimate the possibility that some complementary factors can strongly influence the attitudes to the development of such practices by public administrations. Environmental Management Systems (see EMAS and ISO14001) can produce important advances and practical implications in the field of GPP and also play a role of control tools (Norén and von Malborg, 2004, Rüdenauer et al., 2007.









Aim and RQ

<u>Aim:</u> Deepening of aspects related to **drivers** and **barriers** for the full implementation of GPP within **local government** (i.e. Municipalities and Regional bodies), with a focus on **internal dynamics** of target organizations.

Research Question:

- How can Local and Regional Authorities successfully implement sustainability in purchasing, leveraging internal and external resources to overcome organizational and cognitive barriers?

need to explore the internal dynamics of public bodies!

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Methods and informants

Exploratory case with qualitative methods.

- Desk research (literature, regulation, structure, relation between Public bodies, etc)
- Analysis and deepening of **public tenders** published by local government
- Semi-structured interviews with head public officers of department in change of purchasing and tenders and Qualified Contracting Authority of:
- Central Stations for Purchasing of Liguria Region and Province of Genova
- · Municipalities: Genova, Lerici, Arcola, other to be confirmed.

Content analysis on documents collected and on interviews conducted, also by software (i.e. Nvivo)

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EMAS as a Nest to Help And Nurture the Circular Economy



Goal

Improve the implementation of regional policy instruments oriented to increasing the efficiency of resources by the exchange of experiences and practices on supporting EMAS registration.

Why EMAS?

Eco-Management and Audit Scheme is considered as a driver of the Circular Economy by encouraging organizations to develop techniques which make better use of resources in the production phase and retain physical goods longer and more efficiently in productive use, thus increasing their competitiveness.



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EMAS as a Nest to Help And Nurture the Circular Economy





6 Partners, 5 States (Regional Governments, University, Environmental Agencies)

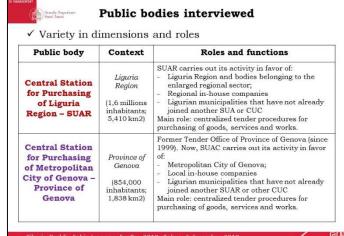
Main outputs

1)Regional Studies on supporting EMAS registration.
2)Methodology to assess the feasibility of good practices on supporting EMAS registration.
3)EMAS Joint Database.
4)Thematic workshops to exchange experiences.
5)Regional Studies on the exchange process.
6)Toward EMAS Action Plans.

For more info: https://www.interregeurope.eu/enhance/







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Public bodies interviewed

✓ Variety in dimension and roles

Public body	Context	Roles and functions						
Central Station for Purchasing of Municipality of Genova – SUAC	City of Genova (583,601 inhabitants; 240 km2)	V Internal purchasing of Municipality of Genova of every amount Local In-house companies (waste management parking, natural park etc)						
Other Municipalities: Lerici	Municipality of Lerici (10,160 inhabitants; 16 km2)	✓ Generally, puchase of good & services (< 40.000€) and works (<150.000€) for the municipality ✓ In case of CUC, also good, services and works over amounts mentioned						



In depth semi-structured interviews

✓ Face to face

✓ Head officers with their stuff

✓ N.2 SSSA researchers

✓ Length: 55'-75'





Items investigated

Among several items, the research focuses on:

- ✓ internal functioning of the Municipalities and the other public organizations in charge of purchasing;
- ✓ relationship of these authorities with other higher level bodies;
- ✓ perception of the level of knowledge of the GPP
 procedures by the officers in charge of purchasing;
- ✓ **training** to which these officers have been subjected in the last years will be investigated.

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(())

Preliminary results: relationship between local government

We are trying to make a policy of information and involvement, explaining what they are, the advantages and benefits that we have in introducing them (..) because this is a subject that is a little unexplored and difficult even for those working in the ministries (..) Our problem is to persuade our interlocutors, both regional and extra-regional, above all the Municipalities, that they have to introduce them in the planning phase or to foresee participation requirements (subjective criteria). (SUAR)

(())

The matter is difficult, even new, and **all that is new is** scary. The novelty is always a mental barrier. We must make it clear that this reality (the CAMs) exists and must be inserted both at the planning level, both at the tender level as participation, and as a criterion for choice. Especially during the **execution phase** of the contract, that is the phase of which our interlocutors should occupy. (SUAR)

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Preliminary results: technical skills and training

Technical skills do not allow us to draft the specifications. Even asking for help, it is very detailed. The mandatory prevision has the function of obliging to insert elements that we would not see, because in any case the subjects are the most various. (Province of Genoval)

(())

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We do not **solve doubts** with a formalized procedure but in the most **different ways**. Starring from the web consultation, then we ask to colleagues that are technical consultants, architects, engineers, etc. We have followed several courses on tenders, I would say general, but **nothing specific** about individual Environmental Minimum Criteria-CAMs. (Province of Genova)

We have created our skills **by ourselves**, carefully reading all the legislation. The training has been made as **learning by doing**. We train ourselves as we deal with tenders, very independently. (SUAR)

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Preliminary results: Certifications

We also have, incidentally, a little difficulty in verifying the exact correspondence of certain quality certifications, which were presented by the supplier, for example, to the purpose of reducing the cautionary deposit. There have been certifications of foreign countries for which it was not easy to refer to ours. (SUAR)

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66 77

Being able to understand if the product is good when there is no certification. Works or purchasing that remained stopped for months, because the documentation was missing. If there were clear certifications and obvious compliance presumptions, the work for us would be easier. (SUAC)

In my opinion, green criteria are seen **only as a mandatory prevision**. There is not yet, at least this is my opinion, the right sense on it. Unlike for the waste separate collection, if we see at the benefit perceived by employees, the use of environmental criteria may not yet have this type of perception. (Province of Genova)

STITUTO MANAGEHERT

Preliminary results: SME and market

(())

In my opinion, the big companies are adapting. We need to adapt **small and craft businesses** and this can only be done by involving their **trade associations**. (SUAR)

(())

There must be greater awareness. The professionals are very good and very prepared in their field. What must be clear is that if you (enterprise) work with the public administration you have to adapt to the rules of public administration. (SUAR)

The CAMs have been stated and must be applied. Now the problem is not in their application, you can choose whether to put them as a basic criterion or reward criterion. Generally, we put them as a basic criterion, even to be faster. Very often, the real **problem is** the market, and our office use on-line database, so this is not even a problem of Liguria Region. (SUAC)

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ご清聴ありがとうございました!

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coming soon: Sustainable purchaising in Italian Municipalities







- ✓ Survey on-line directed to head public officers of: Public Works, Environment, Public Tenders and General Procurement
- √ Italian Municipalities > 25.000 inhabitants (n.395)
- ✓ Population: among 1200 public officers
- ✓ Possibility of international comparison (USA, Japan, China, Australia, United Kingdom)
- ✓ Just launched (November 2018). Closing early months of 2019

