

Unilever Presentation to G7-Alliance on Nature Positive Economies

Martin Huxtable

27/09/2023



Unilever



We make many of the world's favourite brands

Over
400
brands

14
brands with turnover over
€1bn

13 of the top **50**
consumer goods brands

3.4 billion people in the world who use a Unilever product every day



dermalogica



CLEAR



AXE

LUX



Pepsodent



Our purpose is to make sustainable living common place

Win with our brands, powered by superior products, innovation and purpose

Improve the health of the planet

Climate action	Protect and regenerate nature	Waste-free world
Net zero emissions from all our products from sourcing to point of sale by 2039	Deforestation-free supply chain in palm oil, paper and board, tea, soy and cocoa by 2023	50% virgin plastic reduction by 2025, including an absolute reduction of 100,000 tonnes
Halve greenhouse gas impact of our products across the lifecycle by 2030	Help protect and regenerate 1.5 million hectares of land, forests and oceans by 2030	25% recycled plastic by 2025
Zero emissions in our operations by 2030	100% sustainable sourcing of our key agricultural crops	Collect and process more plastic than we sell by 2025
Replace fossil-fuel derived carbon with renewable or recycled carbon in all our cleaning and laundry product formulations by 2030	Empower farmers and smallholders to protect and regenerate farm environments	100% reusable, recyclable or compostable plastic packaging by 2025
Share the carbon footprint of every product we sell	Implement water stewardship programmes in 100 locations in water-stressed areas by 2030	Halve food waste in our operations by 2025
	100% of our ingredients will be biodegradable by 2030	Maintain zero waste to landfill in our factories

Supported by: €1 billion Climate & Nature Fund

Improve people's health, confidence and wellbeing

Positive nutrition	Health and wellbeing
€1 billion annual sales from plant-based meat and dairy alternatives by 2025-2027	Take action through our brands to improve health and wellbeing and advance equity and inclusion, reaching 1 billion people per year by 2030.
Double the number of products sold that deliver positive nutrition by 2025	We will focus on: <ul style="list-style-type: none"> • Gender equity • Race and ethnicity equity • Body confidence and self-esteem • Mental wellbeing • Hand hygiene • Sanitation • Oral health • Skin health and healing
70% of our portfolio to meet WHO-aligned nutritional standards by 2022	
95% of packaged ice cream to contain no more than 22g total sugar per serving by 2025	
95% of packaged ice cream to contain no more than 250 kcal per serving by 2025	
85% of our Foods portfolio to help consumers reduce their salt intake to no more than 5g per day by 2022	

Contribute to a fairer, more socially inclusive world

Equity, diversity and inclusion	Raise living standards	Future of work
Achieve an equitable and inclusive culture by eliminating any bias and discrimination in our practices and policies	Ensure that everyone who directly provides goods and services to Unilever will earn at least a living wage or income by 2030	Help equip 10 million young people with essential skills by 2030
Accelerate diverse representation at all levels of leadership	Help 5 million small and medium-sized enterprises grow their business by 2025	Pioneer new models to provide our employees with flexible employment options by 2030
5% of our workforce to be made up of people with disabilities by 2025		Reskill or upskill our employees with future-fit skills by 2025
Spend €2 billion annually with diverse businesses worldwide by 2025		
Increase representation of diverse groups in our advertising		

Respect human rights

Respect and promote human rights and the effective implementation of the UN Guiding Principles, and ensure compliance with our Responsible Sourcing Policy

Our responsible business fundamentals

									
Business integrity	Safety at work	Employee wellbeing	Product safety and quality	Responsible innovation	Responsible advertising and marketing	Safeguarding data	Engaging with stakeholders	Responsible taxpayer	Committed to transparency

Investing in Nature is embedded in our Compass Strategy

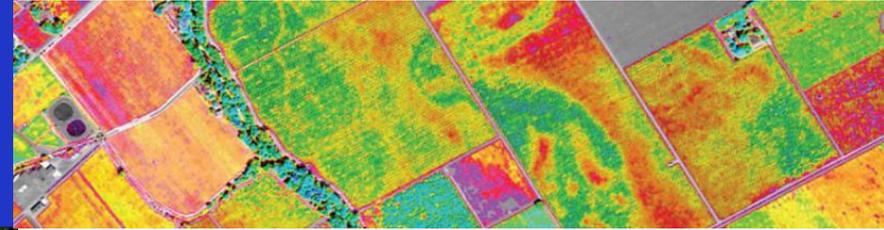
Our programmes and actions are driven by our commitment to contribute towards a nature and people - positive future

- Deforestation-free supply chain in palm oil, paper and board, tea, soy, and cocoa by 2023.
- Help protect and regenerate 1.5 million hectares of land, forests, and oceans by 2030.
- 100% sustainable sourcing of our key agricultural crops.
- 100% of our ingredients will be biodegradable by 2030.
- Empower farmers and smallholders to protect and regenerate farm environments.
- Implement water stewardship programmes in 100 locations in water stressed areas by 2030 .

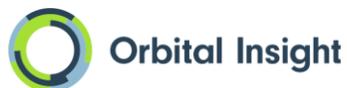
Supported by: **€1 billion Climate & Nature Fund our focus is on IMPACT**

Working in our supply chain on sustainable sourcing, deforestation free supply chains and empowering farmers and smallholders

Embracing technology for sustainability



- Leveraging technology through partnerships to enable **transparency and traceability** of our value chain.
- **Enabling visibility over the critical “first mile”** of our supply chains through various innovation that include latest satellite imagery technology, artificial intelligence technology, and blockchain solutions.
- **Monitoring more real-time data** on farms, nature and society to **predict change** and take action as soon as possible.
- **Scaling up collaboration** and industry uptake via the **Forest Data Partnership**

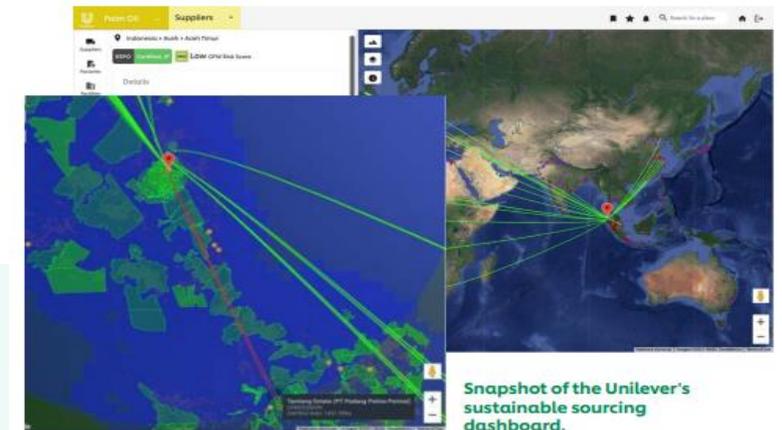


Deforestation-free supply chain

Going beyond current sustainable certification standards to implement a deforestation-free claim that promotes increased levels of traceability and transparency in the value chain



- Implement the infrastructure, systems, capabilities and partnerships needed to manage a **deforestation-free supply chain by 2023**
- **Develop an NDPE Dashboard to visualize and report progress** to stakeholders on traceability and deforestation-free
- **Partner with tech companies** such as Google and NGIS to achieve an unprecedented view of our sourcing through innovative solutions
- Integrate in the value chain through investing over \$300mln in our facility in Sei Mengkei Indonesia



Empowering farmers and smallholders



- Positively impact and **empower 60,000 oil palm smallholder farmers** in our global supply chain by 2030 through development hubs
- Directly sourcing from independent mills who **sourcing directly from smallholder farmers**
- We **invest in programmes** to help them get certified as sustainable palm oil producers. 15,000 smallholder farmers impacted so far.

Working in our supply chain, around our supply chain and beyond our supply chain to...

- Help protect and regenerate 1.5 million hectares of land, forests, and oceans by 2030.

A Landscape approach to protection and regeneration



- **Protection and regenerate nature programs** in production landscapes focused in strategic jurisdictions in Southeast Asia (particularly in Indonesia and Malaysia) with implementation partners
- Programs focus on **forest protection and restoration**, training and **certification of smallholder farmers**, support **multistakeholder forums**, addressing systemic **land rights and labour** issues
- Developing **landscape indicators developed with ISEAL and Proforest** in collaboration with Nestle and Pepsico and now at CGF

CONSERVATION
INTERNATIONAL



What Are Landscape and Jurisdictional Approaches?

A landscape approach is about bringing together all stakeholders within a place to achieve a shared vision of sustainable development.

That means bringing together government, business, communities, civil society to support sustainable production, to better manage resources and to understand how development and nature can go together hand in hand.

The recognition central to the landscape approach is that no one organisation or company can do this on their own. We all need to be working together.'



Our Continuous Impact

67,000

Ha of farms and plantations are being RSPO certified

200,000

ha of forest natural ecosystems are being supported for protection

5,000

independent smallholders are being RSPO certified



150,000

trees are being planted in these programmes

1,500

ha of degraded land and forest are being restored

9m

ha coverage of the area where Unilever supports programmes in five oil palm production landscapes

We are here because within these landscapes there are:

2.28m

ha forest that need to be protected

1.95m ha oil palm

farm and plantations that need to implement sustainable and regenerative agriculture practices

168

palm oil mills are in our supply chain

Our Reimagining Landscape Report dives deep into our work across Southeast Asia



Reimagining Landscapes

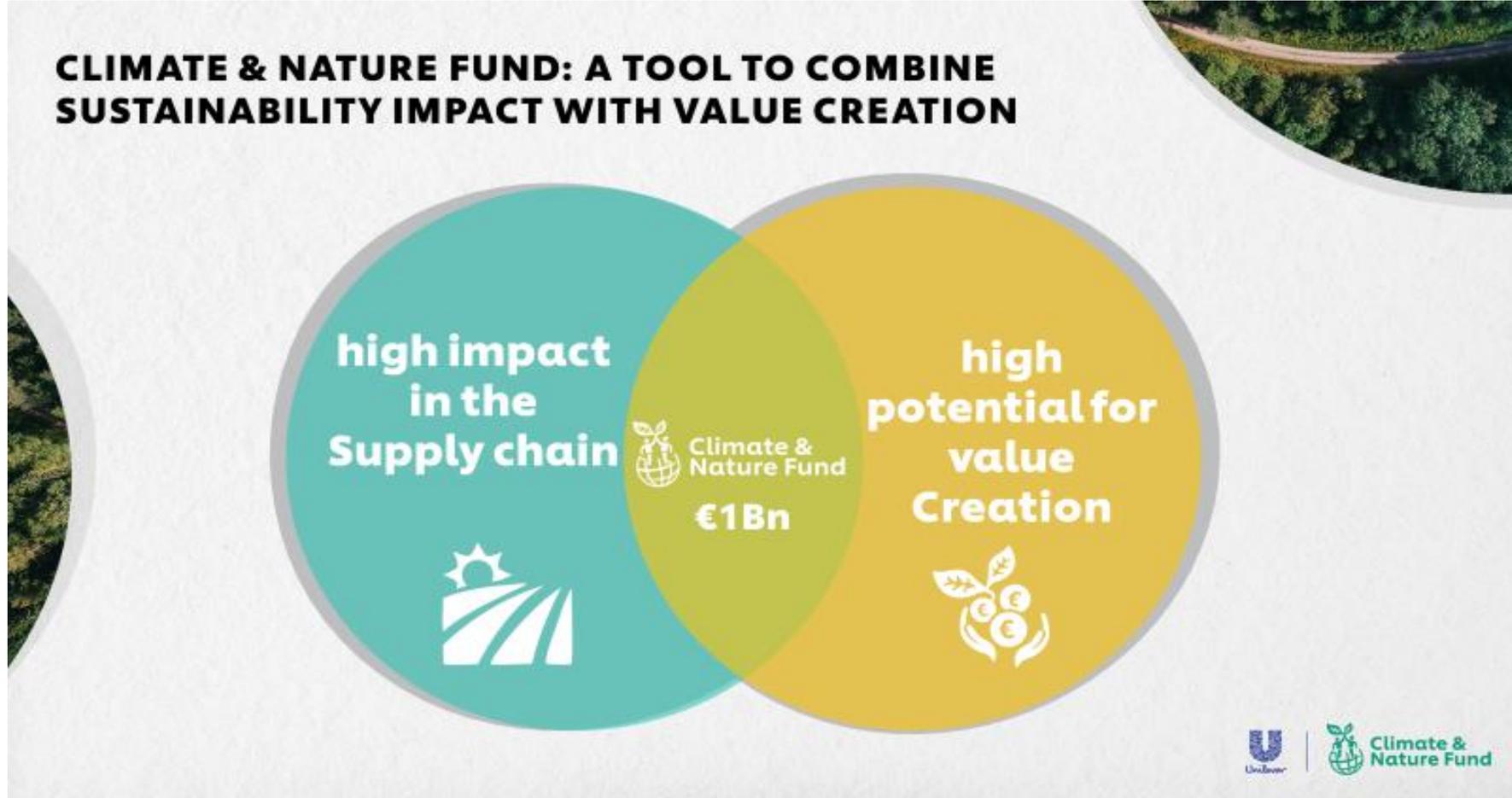
Why Landscapes?

Explore the landscape:

- Planted oil palm
- Forest

The sun rises over a misty river. A farmer puts on his boots and heads to his farm. Gibbons swing in the

We seek out collaborations to allow us to go faster & further

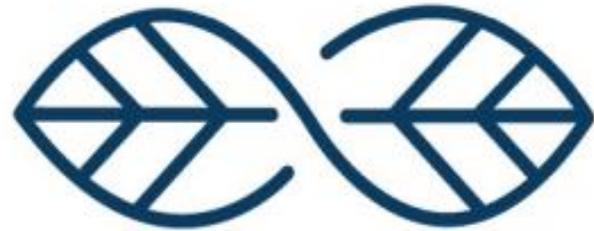


Our Climate & Nature Fund will invest €1 billion by 2030 in projects to accelerate decarbonisation, regenerative agriculture and the protection and regeneration of nature.

One of the First Investments of our Climate and Nature fund was an investment in Nature through an innovative new approach:



**Climate &
Nature Fund**



**RIMBA
COLLECTIVE**



The Rimba Collective – One innovative example of how we are leveraging our Climate and Nature fund to scale our impact for People and Nature



To protect and restore 500,000 hectares of forests across SEA



To support over 32k people living in forest frontier areas

WHO

- A collection of companies, founding members, who came together to design and fund the set-up of the Rimba Collective



WHAT/WHERE

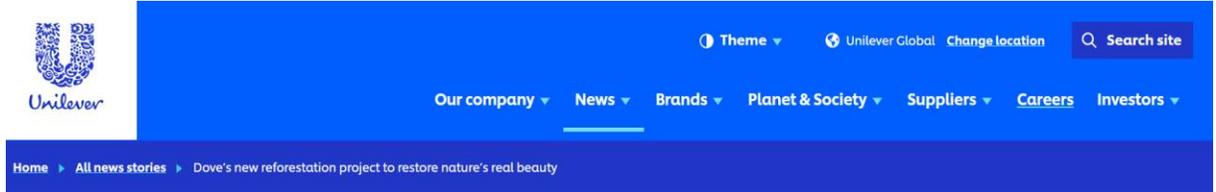
- 25years of financing secured and \$1B of conservation finance.
- A portfolio of high-quality independent projects focused on forest, peatlands, protection of biodiversity and community livelihoods
- Locations- Indonesia, Malaysia, Papua New Guinea – new territories of Thailand and Phillipines

WHY

The **benefits** of individual tailored projects + large fund with many partners and long term **impact**

- Large scale
- Cost-efficient thanks to co-investment
- Risks diversified by creating multiple projects
- Strong storytelling

The Rimba Collective – brought to life through our brands



Dove's new reforestation project to restore nature's real beauty

Published: 18 July 2023

In partnership with the Rimba Collective, Dove will help protect and restore 123,000 acres of rainforest in Southeast Asia – an area 8x the size of Manhattan over five years.



For years, Dove, one of the biggest brands in our business, has acted on consumer demands for transparency, sustainability and purpose, setting out to reduce its impact on the natural world.

Dove moved to 100% recycled bottles in the US and Europe in 2019; it's committed to a 50% reduction in virgin plastic by 2025; * has launched refillable and concentrated products; and is PETA-Approved.



Thank you

Q&A